

BULLETIN

PUBLIC PROCUREMENT

March - April 2026

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ALSO IN THIS EDITION

Unit Cost of Infrastructure upgrade - PPA's move for efficiency in costing



PROCUREMENT THRESHOLDS AMENDED

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EDITORIAL

We welcome our readers to this edition of the *Public Procurement Bulletin (PPB)*.

We are pleased to continue our commitment to providing timely, relevant, and insightful information on public procurement practice in Ghana and beyond.

The year 2026 has already ushered in significant developments within the procurement landscape, and this edition captures some of the key reforms and activities shaping public procurement.

A key amendment has been made to the procurement thresholds in Legislative Instrument (LI 2516), which aims to

improve efficiency in procurement operations and strengthen compliance with the Public Procurement Act 2003 (Act 663) as amended.

This edition also highlights the Public Procurement Authority's ongoing efforts to improve infrastructure

procurement through the revision and upgrade of the Unit Cost of Infrastructure Estimator Tool (UCoI-ET).

We also highlight the Authority's stakeholder engagements and institutional activities to build capacity, improve

transparency, and deepen awareness of procurement regulations and best practices.

As always, the PPB remains dedicated to keeping practitioners, policymakers, suppliers, and the general public

informed on emerging trends, reforms, and developments in the public procurement sector.

We appreciate the support our readers continue to extend to the Bulletin and assure you of even richer and more

engaging content in subsequent editions.

We hope you enjoy this edition and find it both informative and beneficial to your professional work and understanding of public procurement.

Welcome once again to the *Public Procurement Bulletin*.

PROCUREMENT THRESHOLDS AMENDED

Parliament of Ghana passes Public Procurement (Thresholds for Approving Authorities and Procurement Methods) Regulations 2025 LI.2516

 **EFFECTIVE IMMEDIATELY**

Procurement Entities are to comply with the revised thresholds in procurement planning and execution.



Parliament has amended the thresholds for approving authorities and procurement methods to enhance efficiency in operations of entities.

The amendment, which introduced higher thresholds, was by a legislative instrument, LI 2516, Public Procurement (Threshold for Approving Authorities and Methods) Regulations, 2025, which came into force on 4th February 2026.

The new thresholds replace those in the Second, Third and Fifth Schedules of the Public Procurement Act, 2003 (Act 663) as amended.

The thresholds are in two forms. One regulates the levels of approval by approving authorities such as a head of an entity or an entity tender committee. In that regard, the threshold regulates the highest amount which an approving authority can lawfully approve for a single procurement.

For example, with the amended thresholds, a head of entity of a

Regional Coordinating Council, Metropolitan, Municipal or District Assembly can

approve the procurement of goods valuing up to GH¢600,000 an increase from a previous threshold of GH¢100,000.

Any value above this amount is outside the head of entity's approving authority and must go to the Entity Tender Committee for approval or else the head of entity approves it in breach of the procurement law.

Also, the procurement entity cannot break the procurement order into small parts to avoid the threshold limit. It is a breach of the Public Procurement Act, 2003 (Act 663) as amended to do so. Such a breach constitutes an offence under section 92 of the Act 663.

The other form of threshold is for procurement methods. With this, the threshold regulates the method of procurement to use according to the value of the procurement. Like the threshold for the approving authorities, this threshold also varies according to the type of procurement – whether it is for goods,

works or services.

For example, with the new thresholds, procurement of goods with a value above GH¢40 million (previously GH¢10million) must go on International Competitive

Tendering (ICT), while procurement of goods valuing more than GH¢800,000,000.00 up to GH¢40,000,000.00 is to go on

National Competitive Tendering (NCT).

Speaking at his investiture as the Chairman of the Ghana Institute of Procurement and Supply Chain Council, the Chairman of the Board of PPA, Mr Basil Kodjo Ahiable, explained that the thresholds amendment was meant to improve the efficiency of operations of procurement entities.

He added that it would avoid the temptation of entities to break bulk to bypass thresholds if too limiting as they were before the amendment.

To give meaning to the amendment as a practical step towards enhancing efficiency of the procurement

process, the Minister of Finance, Dr Ato Forson, has issued a directive to dispense with commitment authorisation where the procurement value is within the threshold of the approving authority.

By Emmanuel Agyei Arthur, Deputy Director/ Head Corporate Affairs



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CHECK TABLE FOR PREFERRED COURSE



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Unit Cost of Infrastructure Tool Upgrade—PPA’s Move for Efficiency in Costing



For years, questions surrounding the cost of public infrastructure projects have dominated national conversations. Why should two roads of similar length cost vastly different amounts? Why do some projects exceed their original budgets? And how can public institutions prepare estimates that truly reflect realities on the ground?

These concerns have often fuelled public debate about transparency, value for money, and accountability in public procurement. In response to these persistent challenges, the Public Procurement Authority (PPA) is undertaking a major revision and upgrade of its Unit Cost of Infrastructure Estimator Tool (UCol-ET), an initiative expected to transform the way infrastructure projects are costed within Ghana’s public sector.

Originally developed to support public institutions in preparing

realistic infrastructure estimates, the UCol-ET is now being redesigned into a more robust, efficient, and technology-driven system capable of reflecting the complexities of modern infrastructure development.

At the centre of this initiative is the recognition that infrastructure costing is far more complex than simply assigning figures to projects. Every project comes with unique technical, environmental, and geographical considerations that influence final costs.

According to the Chief Executive Officer of the PPA, Frank Mante, the upgraded tool seeks to address the long-standing inconsistencies that have characterised project costing in the public sector.

He explained that while projects may appear similar on paper, the realities on the ground are often significantly different.

“You cannot say two roads of the

same length should cost the same because factors such as soil type and design specifications will always differ,” he noted.

This understanding forms the foundation of the upgraded UCol-ET. The revised system incorporates critical cost drivers such as soil conditions, construction materials, drainage requirements, project location, and design specifications to ensure that estimates reflect actual project conditions rather than broad assumptions.

The tool’s ability to break projects into detailed components is another feature expected to improve accuracy and efficiency in cost estimation. Roads, schools, hospitals, and other public infrastructure projects can now be assessed based on their individual elements, enabling procurement entities to prepare more comprehensive and defensible estimates.

Unit Cost of Infrastructure Tool Upgrade

Beyond improving estimates, the upgraded UCol-ET is also expected to strengthen accountability within the public procurement system. One of its notable features is the capacity to compare projected costs with actual expenditure during project implementation.

This means institutions will not only estimate how much a project should cost but will also be able to explain variances where actual spending differs from projected amounts. Such a mechanism is expected to improve reporting, monitoring, and decision-making while promoting greater transparency in the use of public funds.

Another major shift is the Authority's decision to transform the tool into a web-based platform. Once completed, the system will be accessible to public institutions and industry stakeholders across the country at no cost, significantly expanding its reach and usability.

The move towards digitalisation aligns with broader efforts to modernise public procurement processes and improve access to reliable procurement information. It is also expected to encourage standardisation in infrastructure costing practices across the public sector.

Importantly, the revision process is not being undertaken in isolation. The PPA has adopted a collaborative approach by engaging key professional and technical institutions to contribute to the upgrade process.

A working group comprising representatives from the Ghana Institution of Surveyors, Ghana Institute of Architects, Ghana Institution of Engineering, and the Building and Road Research Institute (BRR) of the Council for Scientific and Industrial Research (CSIR) has been tasked with guiding the process.

Their involvement reflects lessons learned from the earlier version of the tool developed in 2017, particularly the importance of broader stakeholder participation in creating systems that are practical, credible, and responsive to industry realities.

The upgraded UCol-ET therefore represents more than just a technical improvement. It signals a broader commitment by the PPA to deepen transparency, improve planning, and promote value for money in public infrastructure delivery.

As Ghana continues to invest heavily in roads, schools, hospitals, and other critical infrastructure, the ability to produce realistic and standardised cost estimates will remain essential. By modernising the Unit Cost of Infrastructure Estimator Tool, the PPA is positioning itself to play a critical role in ensuring that public resources are managed more efficiently and infrastructure projects deliver the expected benefits to citizens.

In an era where accountability and prudent use of public funds are increasingly important, the upgraded UCol-ET may well become one of the most significant tools in strengthening confidence in Ghana's public procurement system.

Written By : Marian Abena Oteng

Senior Officer, Corporate Affairs



Public Procurement Authority
Improving Efficiency and Transparency in Public Procurement

GHANEPS

GHANA ELECTRONIC PROCUREMENT SYSTEM

TRAINING

REGIONAL

- Upper East / North East
- Upper West
- Northern
- Savannah
- Bono East
- Bono / Ahafo
- Ashanti
- Central



TRAINING AREAS:

- INTRO & OVERVIEW OF PROCUREMENT ACT 2003 (663) AS AMENDED
- PROCUREMENT RULES AND METHODS
- INTRO TO STANDARD TENDER DOCUMENTS (STDS)
- INTRO TO EVALUATION OF TENDERS (GOODS & WORKS)
- OVERVIEW OF GHANEPS
- ACCOUNT USER MANAGEMENT ON GHANEPS
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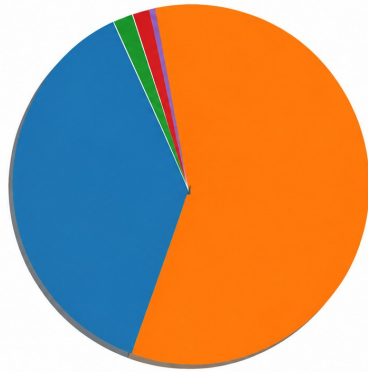
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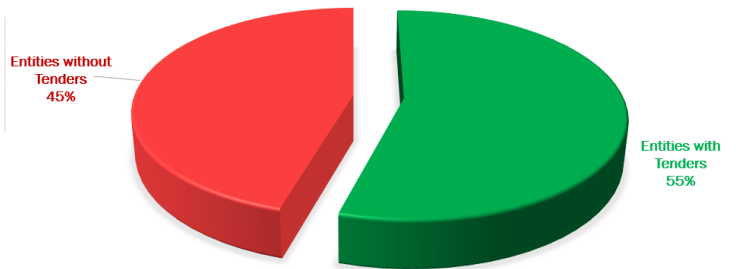
GHANEPS STATISTICS

TOTAL TENDER PUBLICATIONS BY METHOD

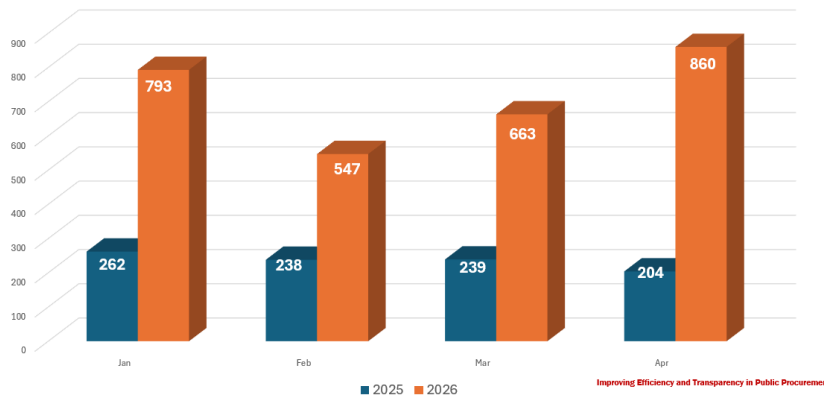


- National Competitive Tendering - 34.33%
- Request for Quotation (RFQ) - 63.61%
- Single Source Tendering - 1.32%
- Restricted Tendering - 0.68%
- International Competitive Tendering - 0.06%

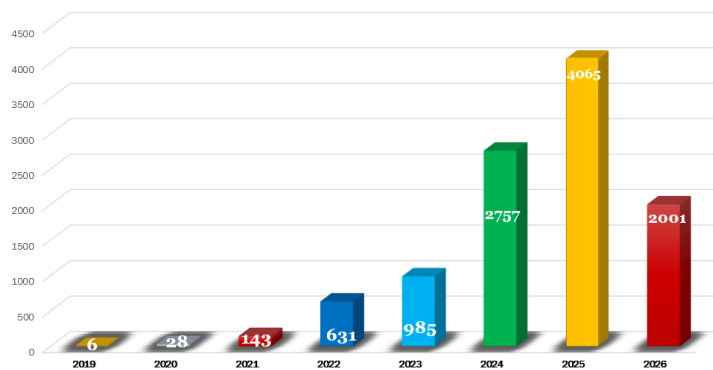
USAGE BY ENTITIES (TENDERS PUBLISHED)



Number of Entities	919
Entities with Tenders	502
Entities without Tenders	417



TENDER PUBLISHED PER MONTH



YEARLY TENDER PUBLICATION AND ENTITIES



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DISPOSAL OF EXPIRED SUPPLIER CERTIFICATES

All expired Supplier Certificates issued between 2024 and 2025 that have not been collected will be disposed off after
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Procurement Entities With Procurement Plan on GHANEPS

Five hundred and ninety (590) procurement entities have complied with the public procurement law by posting their 2026 procurement plans on the Public Procurement Authority Website. Section 21 (3) of the Public Procurement Act 2003,(Act 663) as amended requires procurement entities to mandatorily post their procurement plans for the following year on the Authority’s website (GHANEPS). The section says, “A procurement entity shall submit to its entity tender committee not later than one month to the end of the financial year the procurement plan for the following year for approval and **shall post the procurement plan on the website (GHANEPS) of the Authority.**” The list below shows the procurement entities which have complied by the time the Public Procurement Bulletin went to press.

1	ABETIFI PRESBYTERIAN COLLEGE OF EDUCATION	31	AKATSI SOUTH MUNICIPAL HOSPITAL	62	ASUTIFI SOUTH DISTRICT ASSEMBLY
2	ABLEKUMA CENTRAL MUNICIPAL ASSEMBLY	32	AKROFUOM DISTRICT ASSEMBLY	63	ATEBUBU GOVERNMENT HOSPITAL
3	ABLEKUMA NORTH MUNICIPAL ASSEMBLY	33	AKUAPEM NORTH MUNICIPAL ASSEMBLY	64	ATEBUBU-AMANTIN MUNICIPAL ASSEMBLY
4	ABUAKWA NORTH MUNICIPAL ASSEMBLY	34	AKUAPEM SOUTH MUNICIPAL ASSEMBLY	65	ATIWA EAST DISTRICT ASSEMBLY
5	ABUAKWA SOUTH MUNICIPAL ASSEMBLY	35	AKUSE GOVERNMENT HOSPITAL	66	ATIWA WEST DISTRICT ASSEMBLY
6	ACCRA METROPOLITAN ASSEMBLY	36	AKYEMANSA DISTRICT ASSEMBLY	67	ATUA GOVERNMENT HOSPITAL
7	ACCRA PSYCHIATRIC HOSPITAL	37	AL-FARUQ COLLEGE OF EDUCATION-WENCHI	68	ATWIMA KWANWOMA DISTRICT ASSEMBLY
8	ACCRA TECHNICAL UNIVERSITY	38	ALLIED HEALTH PROFESSIONS COUNCIL	69	ATWIMA NWABIAGYA MUNICIPAL ASSEMBLY
9	ACHIASE DISTRICT ASSEMBLY	39	AMANSIE CENTRAL DISTRICT ASSEMBLY	70	ATWIMA NWABIAGYA NORTH DISTRICT ASSEMBLY
10	ADA COLLEGE OF EDUCATION	40	AMANSIE SOUTH DISTRICT ASSEMBLY	71	AUDIT SERVICE
11	ADA EAST DISTRICT ASSEMBLY	41	AMANSIE WEST DISTRICT ASSEMBLY	72	AWUTU SENYA DISTRICT ASSEMBLY
12	ADA WEST DISTRICT ASSEMBLY	42	AOWIN MUNICIPAL ASSEMBLY	73	AXIM GOVERNMENT HOSPITAL
13	ADAKLU DISTRICT ASSEMBLY	43	APINTO GOVERNMENT HOSPITAL	74	AYAWASO CENTRAL MUNICIPAL ASSEMBLY
14	ADANSI NORTH DISTRICT ASSEMBLY	44	ARCHITECTS REGISTRATION COUNCIL	75	AYAWASO NORTH MUNICIPAL ASSEMBLY
15	ADANSI NORTH DISTRICT HOSPITAL	45	ASAMANKESE GOVERNMENT HOSPITAL	76	AYAWASO WEST MUNICIPAL ASSEMBLY
16	ADANSI SOUTH DISTRICT ASSEMBLY	46	ASANTE AKIM CENTRAL MUNICIPAL ASSEMBLY	77	BAGABAGA COLLEGE OF EDUCATION
17	ADENTAN MUNICIPAL ASSEMBLY	47	ASANTE AKIM NORTH MUNICIPAL ASSEMBLY	78	BANDA DISTRICT ASSEMBLY
18	AFADZATO SOUTH DISTRICT ASSEMBLY	48	ASANTE AKIM SOUTH MUNICIPAL ASSEMBLY	79	BANK OF GHANA
19	AFIGYA KWABRE NORTH DISTRICT ASSEMBLY	49	ASESEWA GOVERNMENT HOSPITAL	80	BAWJIASO POLYCLINIC
20	AGONA WEST MUNICIPAL ASSEMBLY	50	ASHAIMAN MUNICIPAL HOSPITAL	81	BAWKU MUNICIPAL ASSEMBLY
21	AGORTIME-ZIOPE DISTRICT ASSEMBLY	51	ASIKUMA ODOBEN BRAKWA DISTRICT ASSEMBLY	82	BAWKU WEST DISTRICT ASSEMBLY
22	AHAFO ANO SOUTH EAST DISTRICT ASSEMBLY	52	ASOKORE MAMPONG MUNICIPAL ASSEMBLY	83	BAWKU WEST DISTRICT HOSPITAL
23	AHAFO ANO SOUTH-WEST DISTRICT ASSEMBLY	53	ASOKWA MUNICIPAL ASSEMBLY	84	BECHEM GOVERNMENT HOSPITAL
24	AHAFO ANO-NORTH MUNICIPAL ASSEMBLY	54	ASONOMANSO GOVERNMENT HOSPITAL	85	BEKWAI MUNICIPAL HOSPITAL
25	AHAFO REGIONAL HEALTH DIRECTORATE	55	ASSIN NORTH DISTRICT ASSEMBLY	86	BEREKUM EAST MUNICIPAL ASSEMBLY
26	AHANTA WEST MUNICIPAL ASSEMBLY	56	ASSIN SOUTH DISTRICT ASSEMBLY	87	BEREKUM WEST DISTRICT ASSEMBLY
27	AIRCRAFT ACCIDENT AND INCIDENT INVESTIGATION AND PREVENTION BUREAU	57	ASUNAFO NORTH MUNICIPAL ASSEMBLY	88	BIA EAST DISTRICT ASSEMBLY
28	AJUMAKO ENYAN ESSIAM DISTRICT ASSEMBLY	58	ASUNAFO SOUTH DISTRICT ASSEMBLY	89	BIA LAMPLIGHTER COLLEGE OF EDUCATION
29	AKATSI NORTH DISTRICT ASSEMBLY	59	ASUNAFO SOUTH DISTRICT HOSPITAL	90	BIAKOYE DISTRICT ASSEMBLY
30	AKATSI SOUTH MUNICIPAL ASSEMBLY	60	ASUOGYAMAN DISTRICT ASSEMBLY	91	BIBIANI ANHWIASO BEKWAI MUNICIPAL ASSEMBLY
		61	ASUTIFI NORTH DISTRICT ASSEMBLY	92	BIBIANI COLLEGE OF HEALTH SCIENCES
				93	BIBIANI MUNICIPAL HOSPITAL
				94	BIMBILLA MUNICIPAL HOSPITAL

Procurement Entities With Procurement Plan on GHANEPS

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95	BIRIM CENTRAL MUNICIPAL ASSEMBLY		TRAINING	160	EJURA GOVERNMENT HOSPITAL
96	BIRIM NORTH DISTRICT ASSEMBLY	129	COMMISSION ON HUMAN RIGHTS AND ADMINISTRATIVE JUSTICE	161	EJURA-SEKYEDUMASE MUNICIPAL ASSEMBLY
97	BIRIM SOUTH DISTRICT ASSEMBLY			162	EKUMFI DISTRICT ASSEMBLY
98	BIRIWA POLYCLINIC	130	COMMUNITY HEALTH NURSES TRAINING COLLEGE - TAMALE	163	ELECTORAL COMMISSION OF GHANA
99	BODI DISTRICT ASSEMBLY	131	COMMUNITY HEALTH NURSING TRAINING SCHOOL AKIM ODA	164	ELMINA GOVERNMENT HOSPITAL
100	BOLE DISTRICT ASSEMBLY	132	COMMUNITY WATER AND SANITATION AGENCY	165	ELMINA POLYCLINIC
101	BOLGATANGA MIDWIFERY TRAINING COLLEGE	133	CONTROLLER AND ACCOUNTANT GENERAL DEPARTMENT	166	ENCHI COLLEGE OF EDUCATION
102	BOLGATANGA TECHNICAL UNIVERSITY	134	COPYRIGHT OFFICE	167	ENCHI GOVERNMENT HOSPITAL
103	BOMAA GOVERNMENT HOSPITAL	135	COUNCIL FOR SCIENTIFIC AND INDUSTRIAL RESEARCH	168	ENCYCLOPAEDIA AFRICANA PROJECT
104	BONGO DISTRICT HOSPITAL	136	CYBER SECURITY AUTHORITY	169	ENVIRONMENTAL PROTECTION AGENCY
105	BONO REGIONAL HEALTH DIRECTORATE	137	DATA PROTECTION COMMISSION	170	ENYIRESI GOVERNMENT HOSPITAL
106	BOSOME FREHO DISTRICT ASSEMBLY	138	DENKYEMBOUR DISTRICT ASSEMBLY	171	ESSAM GOVERNMENT HOSPITAL
107	BOSOMTWE DISTRICT ASSEMBLY	139	DEPARTMENT OF COMMUNITY DEVELOPMENT	172	ESSIKADO HOSPITAL
108	BUILSA NORTH MUNICIPAL ASSEMBLY	140	DEPARTMENT OF SOCIAL WELFARE	173	FAIR WAGES AND SALARIES COMMISSION
109	BULK OIL STORAGE AND TRANSPORTATION COMPANY LIMITED	141	DISTRICT ASSEMBLIES COMMON FUND	174	FANTEAKWA NORTH DISTRICT ASSEMBLY
110	BUREAU OF GHANA LANGUAGES	142	DISTRICT HOSPITAL BEGORO	175	FANTEAKWA SOUTH DISTRICT ASSEMBLY
111	C. K. TEDAM UNIVERSITY OF TECHNOLOGY AND APPLIED SCIENCES	143	DORMAA CENTRAL MUNICIPAL ASSEMBLY	176	FINANCIAL INTELLIGENCE CENTRE
112	CAPE COAST METROPOLITAN ASSEMBLY	144	DORMAA EAST DISTRICT ASSEMBLY	177	FISHERIES COMMISSION
113	CAPE COAST TEACHING HOSPITAL	145	DORMAA EAST DISTRICT HOSPITAL	178	FOOD AND DRUGS AUTHORITY
114	CENTRAL REGIONAL CO-ORDINATING COUNCIL	146	DR. HILLA LIMANN TECHNICAL UNIVERSITY WA	179	FORESTRY COMMISSION
115	CENTRAL REGIONAL HEALTH DIRECTORATE	147	DRIVER AND VEHICLE LICENSING AUTHORITY	180	GA CENTRAL MUNICIPAL ASSEMBLY
116	CENTRAL TONGU DISTRICT ASSEMBLY	148	E.P COLLEGE OF EDUCATION AMEDZOFE	181	GA EAST MUNICIPAL ASSEMBLY
117	CENTRE FOR PLANT MEDICINE RESEARCH	149	E.P. COLLEGE OF EDUCATION BIMBILLA	182	GA NORTH MUNICIPAL ASSEMBLY
118	CIVIL SERVICE TRAINING CENTRE	150	EAR NOSE AND THROAT NURSING SCHOOL KUMASI	183	GA WEST MUNICIPAL ASSEMBLY
119	COCOA MARKETING COMPANY	151	EASTERN REGIONAL CO-ORDINATING COUNCIL	184	GA WEST MUNICIPAL HOSPITAL
120	COLLEGE OF COMMUNITY HEALTH NURSING WINNEBA	152	EASTERN REGIONAL HEALTH DIRECTORATE	185	GAMBAGA COLLEGE OF EDUCATION
121	COLLEGE OF HEALTH AND WELLBEING-KINTAMPO	153	EASTERN REGIONAL HOSPITAL	186	GAMING COMMISSION OF GHANA
122	COLLEGE OF HEALTH SCIENCES YENDI	154	ECONOMIC AND ORGANISED CRIME OFFICE	187	GBEWAA COLLEGE OF EDUCATION
123	COLLEGE OF HEALTH SEFWI ASAFO	155	EFFIA-KWESIMINTSIM MUNICIPAL ASSEMBLY	188	GHANA ACADEMY OF ARTS AND SCIENCES
124	COLLEGE OF HEALTH YAMFO	156	EFFUTU MUNICIPAL ASSEMBLY	189	GHANA AIDS COMMISSION
125	COLLEGE OF NURSING AND MIDWIFERY NALERIGU	157	EJISU GOVERNMENT HOSPITAL	190	GHANA AIRPORTS COMPANY LIMITED
126	COLLEGE OF NURSING AND MIDWIFERY- SAMPA	158	EJISU MUNICIPAL ASSEMBLY	191	GHANA ATOMIC ENERGY COMMISSION
127	COLLEGE OF NURSING AND MIDWIFERY TANOSO	159	EJURA AGRICULTURAL COLLEGE AND MECHANIZATION CENTRE	192	GHANA BOOK DEVELOPMENT COUNCIL
128	COMMISSION FOR TECHNICAL AND VOCATIONAL EDUCATION AND			193	GHANA BROADCASTING CORPORATION
				194	GHANA CIVIL AVIATION AUTHORITY
				195	GHANA COCOA BOARD
				196	GHANA COLLEGE OF PHYSICIANS AND SURGEONS

Procurement Entities With Procurement Plan on GHANEPS

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197	GHANA COMMODITY EXCHANGE	230	GHANA STATISTICAL SERVICE	267	JUABOSO DISTRICT HOSPITAL
198	GHANA COMMUNICATION TECHNOLOGY UNIVERSITY	231	GHANA TERTIARY EDUCATION COMMISSION	268	KADE GOVERNMENT HOSPITAL
199	GHANA CYLINDER MANUFACTURING COMPANY	232	GHANA TOURISM AUTHORITY	269	KADJEBI DISTRICT ASSEMBLY
200	GHANA DEPOSIT PROTECTION CORPORATION	233	GHANA TVET SERVICE	270	KARAGA DISTRICT ASSEMBLY
201	GHANA DIGITAL ACCELERATION PROJECT - MINISTRY OF COMMUNICATIONS DIGITAL TECHNOLOGY AND INNOVATIONS	234	GHANA-INDIA KOFI ANNAN CENTRE OF EXCELLENCE IN ICT	271	KARAGA DISTRICT HOSPITAL
202	GHANA EDUCATION SERVICE (HQ)	235	GOASO MUNICIPAL HOSPITAL	272	KASSENA - NANKANA MUNICIPAL ASSEMBLY
203	GHANA EDUCATION TRUST FUND	236	GOLDBOD	273	KENYASI GOVERNMENT HOSPITAL
204	GHANA ENTERPRISE AGENCY	237	GOMOA CENTRAL DISTRICT ASSEMBLY	274	KETA MUNICIPAL ASSEMBLY
205	GHANA EXPORT PROMOTION AUTHORITY	238	GOMOA EAST DISTRICT ASSEMBLY	275	KETA MUNICIPAL HOSPITAL
206	GHANA GEOLOGICAL SURVEY AUTHORITY	239	GOMOA POTSIN POLYCLINIC	276	KETU NORTH MUNICIPAL ASSEMBLY
207	GHANA GRID COMPANY LTD.	240	GOMOA WEST DISTRICT ASSEMBLY	277	KETU SOUTH MUNICIPAL ASSEMBLY
208	GHANA HEALTH SERVICE - HQ	241	GOVERNMENT SECRETARIAL SCHOOL	278	KETU SOUTH MUNICIPAL HOSPITAL
209	GHANA HIGHWAY AUTHORITY	242	GRAINS AND LEGUMES DEVELOPMENT BOARD	279	KIBI GOVERNMENT HOSPITAL
210	GHANA HYDROLOGICAL AUTHORITY	243	GRAPHIC COMMUNICATIONS GROUP LTD	280	KIBI PRESBYTERIAN COLLEGE OF EDUCATION
211	GHANA IMMIGRATION SERVICE	244	GREATER ACCRA REGIONAL CO-ORDINATING COUNCIL	281	KINTAMPO MUNICIPAL ASSEMBLY
212	GHANA INSTITUTE OF MANAGEMENT AND PUBLIC ADMINISTRATION	245	GREATER ACCRA REGIONAL HOSPITAL	282	KINTAMPO SOUTH DISTRICT ASSEMBLY JEMA
213	GHANA INTEGRATED ALUMINIUM DEVELOPMENT CORPORATION	246	GUAN DISTRICT ASSEMBLY	283	KOFORIDUA TECHNICAL UNIVERSITY
214	GHANA INTEGRATED IRON AND STEEL DEVELOPMENT CORPORATION	247	HEALTH FACILITIES REGULATORY AGENCY	284	KOMENDA COLLEGE OF EDUCATION
215	GHANA INVESTMENT FUND FOR ELECTRONIC COMMUNICATIONS	248	HO MUNICIPAL ASSEMBLY	285	KOMENDA EDINA EGUAFO ABREM MUNICIPAL ASSEMBLY
216	GHANA INVESTMENT PROMOTION CENTRE	249	HO POLYCLINIC	286	KORLE KLOTTEY MUNICIPAL ASSEMBLY
217	GHANA LIBRARY AUTHORITY	250	HO TEACHING HOSPITAL	287	KORLE-BU TEACHING HOSPITAL
218	GHANA METEOROLOGICAL AGENCY	251	HO TECHNICAL UNIVERSITY	288	KPANDO MUNICIPAL ASSEMBLY
219	GHANA NATIONAL FIRE SERVICE	252	HO WEST DISTRICT ASSEMBLY	289	KPONE KATAMANSO MUNICIPAL ASSEMBLY
220	GHANA NATIONAL GAS COMPANY LIMITED	253	HOHOE MUNICIPAL ASSEMBLY	290	KRACHI EAST MUNICIPAL ASSEMBLY
221	GHANA NATIONAL PETROLEUM CORPORATION	254	INFORMATION SERVICES DEPARTMENT	291	KRACHI NCHUMURU DISTRICT ASSEMBLY
222	GHANA NEWS AGENCY	255	INSTITUTE OF ACCOUNTANCY TRAINING	292	KRACHI NCHUMURU DISTRICT HEALTH DIRECTORATE
223	GHANA RAILWAY DEVELOPMENT AUTHORITY	256	INSTITUTE OF JOURNALISM	293	KRACHI WEST MUNICIPAL ASSEMBLY
224	GHANA REINSURANCE PLC	257	INSTITUTE OF LANGUAGES	294	KRACHI WEST MUNICIPAL HOSPITAL
225	GHANA REVENUE AUTHORITY	258	INSTITUTE OF LOCAL GOVERNMENT STUDIES	295	KROWOR MUNICIPAL ASSEMBLY
226	GHANA SCHOLARSHIPS SECRETARIAT	259	INTERNAL AUDIT AGENCY	296	KUMASI METROPOLITAN ASSEMBLY
227	GHANA SCHOOL OF LAW	260	JAMAN NORTH DISTRICT ASSEMBLY	297	KUMASI TECHNICAL UNIVERSITY
228	GHANA SHIPPERS' AUTHORITY	261	JAMAN SOUTH MUNICIPAL ASSEMBLY	298	KWABRE EAST MUNICIPAL ASSEMBLY
229	GHANA STANDARDS AUTHORITY	262	JASIKAN DISTRICT HOSPITAL	299	KWADASO MUNICIPAL ASSEMBLY
		263	JASIKAN MUNICIPAL ASSEMBLY	300	KWAEBIBIREM MUNICIPAL ASSEMBLY
		264	JOMORO MUNICIPAL ASSEMBLY	301	KWAHU AFRAM PLAINS NORTH DISTRICT ASSEMBLY
		265	JUABEN MUNICIPAL ASSEMBLY	302	KWAHU EAST DISTRICT ASSEMBLY
		266	JUABOSO DISTRICT ASSEMBLY	303	KWAHU GOVERNMENT HOSPITAL ATIBIE

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304	KWAHU SOUTH MUNICIPAL ASSEMBLY	338	MINISTRY OF ENVIRONMENT SCIENCE TECHNOLOGY AND INNOVATION	369	NATIONAL DEVELOPMENT PLANNING COMMISSION
305	KWAME NKURUMAH UNIVERSITY OF SCIENCE AND TECHNOLOGY	339	MINISTRY OF FINANCE	370	NATIONAL IDENTIFICATION AUTHORITY
306	KWESIMINTSIM GOVERNMENT HOSPITAL	340	MINISTRY OF FISHERIES AND AQUACULTURE	371	NATIONAL INFORMATION TECHNOLOGY AGENCY
307	LA DADE KOTOPON MUNICIPAL ASSEMBLY	341	MINISTRY OF FOOD AND AGRICULTURE	372	NATIONAL INSURANCE COMMISSION
308	LA NKWANTANANG - MADINA MUNICIPAL ASSEMBLY	342	MINISTRY OF FOREIGN AFFAIRS	373	NATIONAL LABOUR COMMISSION
309	LA POLYCLINIC	343	MINISTRY OF FOREIGN AFFAIRS AND REGIONAL INTEGRATION	374	NATIONAL LOTTERY AUTHORITY
310	LABOUR DEPARTMENT	344	MINISTRY OF GENDER CHILDREN AND SOCIAL PROTECTION	375	NATIONAL MEDIA COMMISSION
311	LAMBUSSIE DISTRICT ASSEMBLY	345	MINISTRY OF HEALTH HEADQUARTERS	376	NATIONAL PENSIONS REGULATORY AUTHORITY
312	LAND USE AND SPATIAL PLANNING AUTHORITY	346	MINISTRY OF LANDS AND NATURAL RESOURCES	377	NATIONAL PETROLEUM AUTHORITY
313	LEDZOKUKU MUNICIPAL ASSEMBLY	347	MINISTRY OF LOCAL GOVERNMENT DECENTRALISATION AND RURAL DEVELOPMENT	378	NATIONAL RADIOTHERAPY ONCOLOGY AND NUCLEAR MEDICINE CENTRE
314	LEGAL AID COMMISSION	348	MINISTRY OF SPORTS AND RECREATION	379	NATIONAL ROAD SAFETY AUTHORITY
315	LIKPE POLYCLINIC	349	MINISTRY OF THE INTERIOR	380	NATIONAL SCHOOLS INSPECTORATE AUTHORITY
316	LOWER MANYA KROBO MUNICIPAL ASSEMBLY	350	MINISTRY OF TOURISM CULTURE AND CREATIVE ART	381	NATIONAL SERVICE AUTHORITY
317	MAMPONG GOVERNMENT HOSPITAL	351	MINISTRY OF TRADE AGRIBUSINESS AND INDUSTRY	382	NATIONAL SPORTS AUTHORITY
318	MAMPONG MUNICIPAL ASSEMBLY	352	MINISTRY OF TRANSPORT	383	NATIONAL SPORTS COLLEGE-WINNEBA
319	MANAGEMENT DEVELOPMENT AND PRODUCTIVITY INSTITUTE	353	MINISTRY OF WORKS AND HOUSING	384	NATIONAL TEACHING COUNCIL
320	MANAGEMENT SERVICES DEPARTMENT	354	MINISTRY OF YOUTH DEVELOPMENT AND EMPOWERMENT	385	NATIONAL THEATRE OF GHANA
321	MANHYIA DISTRICT HOSPITAL	355	MOTHER AND CHILD HOSPITAL KASOA	386	NATIONAL VACCINE INSTITUTE
322	MATERNAL AND CHILD HEALTH HOSPITAL	356	MOUNT MARY COLLEGE OF EDUCATION	387	NATIONAL YOUTH AUTHORITY
323	MCCOY COLLEGE OF EDUCATION	357	MURSING AND MIDWIFERY TRAINING COLLEGE-ODUMASE KROBO	388	NEW ABIREM GOVERNMENT HOSPITAL
324	MENTAL HEALTH AUTHORITY	358	NANA HIMA DEKYI HOSPITAL	389	NEW EDUBIASE GOVERNMENT HOSPITAL
325	METHODIST COLLEGE OF EDUCATION	359	NANDOM MUNICIPAL ASSEMBLY	390	NEW JUABEN NORTH MUNICIPAL ASSEMBLY
326	METRO MASS TRANSIT LIMITED	360	NANTON DISTRICT ASSEMBLY	391	NEW JUABEN SOUTH MUNICIPAL ASSEMBLY
327	MFANTSEMAN MUNICIPAL ASSEMBLY	361	NANUMBA NORTH MUNICIPAL ASSEMBLY	392	NKORANZA NORTH DISTRICT ASSEMBLY BUSUNYA
328	MICROFINANCE AND SMALL LOANS CENTRE	362	NANUMBA SOUTH DISTRICT ASSEMBLY	393	NKORANZA SOUTH MUNICIPAL ASSEMBLY
329	MINERALS COMMISSION	363	NARCOTICS CONTROL COMMISSION	394	NKWANTA SOUTH MUNICIPAL ASSEMBLY
330	MINERALS DEVELOPMENT FUND	364	NATIONAL BLOOD SERVICE	395	NKWANTA SOUTH MUNICIPAL HOSPITAL
331	MINERALS INCOME INVESTMENT FUND	365	NATIONAL COMMISSION FOR CIVIC EDUCATION	396	NORTH DAYI DISTRICT ASSEMBLY
332	MINISTRY OF COMMUNICATIONS DIGITAL TECHNOLOGY AND INNOVATIONS	366	NATIONAL COMMISSION ON SMALL ARMS AND LIGHT WEAPONS	397	NORTH EAST GONJA DISTRICT ASSEMBLY
333	MINISTRY OF DEFENCE	367	NATIONAL COMMUNICATIONS AUTHORITY	398	NORTH TONGU DISTRICT ASSEMBLY
334	MINISTRY OF EDUCATION	368	NATIONAL COUNCIL FOR CURRICULUM AND ASSESSMENT	399	NORTHEAST REGIONAL HEALTH DIRECTORATE
335	MINISTRY OF EMPLOYMENT AND LABOUR RELATIONS			400	NORTHERN REGIONAL HEALTH DIRECTORATE TAMALE
336	MINISTRY OF ENERGY			401	NSAWAM ADOAGYIRI MUNICIPAL ASSEMBLY
337	MINISTRY OF ENERGY AND GREEN TRANSITION				

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403	NUCLEAR REGULATORY AUTHORITY	430	NURSING TRAINING COLLEGE WA	465	PUBLIC SECTOR REFORM SEC
404	NURSES AND MIDWIVES TRAINING COLLEGE - TAMALE	431	NZEMA EAST MUNICIPAL ASSEMBLY	466	PUBLIC SERVICES COMMISSION
405	NURSES TRAINING COLLEGE - HO	432	OBUASI EAST DISTRICT ASSEMBLY	467	PUBLIC UTILITIES REGULATORY COMMISSION
406	NURSES TRAINING COLLEGE (PANTANG)	433	OBUASI MUNICIPAL ASSEMBLY	468	PUBLIC WORKS DEPARTMENT HQ
407	NURSES TRAINING COLLEGE DAMONGO	434	ODA GOVERNMENT HOSPITAL	469	PUSIGA DISTRICT ASSEMBLY
408	NURSING AND MIDWIFERY COUNCIL OF GHANA	435	OFFICE OF THE ADMINISTRATOR-GENERAL	470	QUALITY CONTROL COMPANY LIMITED
409	NURSING AND MIDWIFERY TRAINING COLLEGE - GUSHEGU	436	OFFICE OF THE ATTORNEY-GENERAL AND MINISTRY OF JUSTICE	471	REGIONAL HEALTH DIRECTORATE ASHANTI
410	NURSING AND MIDWIFERY TRAINING COLLEGE ASANKRANGWA	437	OFFICE OF THE HEAD OF CIVIL SERVICE	472	REGIONAL HEALTH DIRECTORATE GHANA HEALTH SERVICE
411	NURSING AND MIDWIFERY TRAINING COLLEGE- ATIBIE	438	OFFICE OF THE HEAD OF THE LOCAL GOVERNMENT SERVICES	473	REGIONAL HOSPITAL BOLGATANGA
412	NURSING AND MIDWIFERY TRAINING COLLEGE BOLE	439	OFFICE OF THE REGISTRAR OF COMPANIES	474	RENT CONTROL DEPARTMENT
413	NURSING AND MIDWIFERY TRAINING COLLEGE DADIESOABA	440	OFFINSO COLLEGE OF EDUCATION	475	RIGHT TO INFORMATION COMMISSION
414	NURSING AND MIDWIFERY TRAINING COLLEGE DUNKWA-ON-OFFIN	441	OFFINSO MUNICIPAL ASSEMBLY	476	SAGNARIGU MUNICIPAL ASSEMBLY
415	NURSING AND MIDWIFERY TRAINING COLLEGE FOMENA	442	OFFINSO NORTH DISTRICT ASSEMBLY	477	SAINT JOSEPH'S COLLEGE OF EDUCATION
416	NURSING AND MIDWIFERY TRAINING COLLEGE HOHOE	443	OFORIKROM MUNICIPAL ASSEMBLY	478	SALTPOND MUNICIPAL HOSPITAL
417	NURSING AND MIDWIFERY TRAINING COLLEGE KETE-KRACHI	444	OKAIKWEI NORTH MUNICIPAL ASSEMBLY	479	SANDEMA HOSPITAL
418	NURSING AND MIDWIFERY TRAINING COLLEGE KOFORIDUA	445	OKERE DISTRICT ASSMEBLY	480	SAVANNAH REGIONAL COORDINATING COUNCIL
419	NURSING AND MIDWIFERY TRAINING COLLEGE KORLE BU	446	OKERE DISTRICT HOSPITAL	481	SAVELUGU MUNICIPAL HOSPITAL
420	NURSING AND MIDWIFERY TRAINING COLLEGE KPEMBE	447	OLA COLLEGE OF EDUCATION	482	SCHOOL OF ANAESTHESIA AND CRITICAL CARE RIDGE
421	NURSING AND MIDWIFERY TRAINING COLLEGE MAMPONG - ASHANTI	448	OLD TAFO MUNICIPAL ASSEMBLY	483	SDA NURSING AND MIDWIFERY TRAINING COLLEGE
422	NURSING AND MIDWIFERY TRAINING COLLEGE- TARKWA	449	OTI REGIONAL CO-ORDINATING COUNCIL	484	SDA NURSING AND MIDWIFERY TRAINING COLLEGE-AGONA ASAMANG
423	NURSING AND MIDWIFERY TRAINING COLLEGE TESHIE	450	OTI REGIONAL HEALTH DIRECTORATE	485	SECURITIES AND EXCHANGE COMMISSION
424	NURSING AND MIDWIFERY TRAINING COLLEGE TWIFO PRASO	451	PEKI COLLEGE OF EDUCATION	486	SEFWI AKONTOMBRA DISTRICT ASSEMBLY
425	NURSING AND MIDWIFERY TRAINING COLLEGE ZUARUNGU	452	PEKI GOVERNMENT HOSPITAL	487	SEFWI WIAWSO MUNICIPAL ASSEMBLY
426	NURSING AND MIDWIFERY TRAINING COLLEGE-ODUMASE KROBO	453	PETROLEUM COMMISSION	488	SEFWI WIAWSO MUNICIPAL HOSPITAL
427	NURSING AND MIDWIFERY TRAINING COLLEGE-PANTANG	454	PETROLEUM HUB DEVELOPMENT CORPORATION	489	SEKONDI-TAKORADI METROPOLITAN ASSEMBLY
428	NURSING AND MIDWIFERY TRAINING SCHOOL-GOASO	455	PHARMACY COUNCIL	490	SEKYERE CENTRAL DISTRICT ASSEMBLY
429	NURSING TRAINING COLLEGE SEFWI	456	PRESBY WOMEN COLLEGE OF EDUCATION- ABURI	491	SEKYERE EAST DISTRICT ASSEMBLY
		457	PRESBYTERIAN COLLEGE OF EDUCATION- AKROPONG	492	SEKYERE KUMAWU DISTRICT ASSEMBLY
		458	PRESTEA HUNI-VALLEY MUNICIPAL ASSEMBLY	493	SEKYERE SOUTH DISTRICT ASSEMBLY
		459	PROCUREMENT AND SUPPLY CHAIN MANAGEMENT DEPARTMENT	494	SENE EAST DISTRICT ASSEMBLY
		460	PRU EAST DISTRICT ASSEMBLY	495	SENE WEST DISTRICT ASSEMBLY
		461	PRU WEST DISTRICT ASSEMBLY	496	SEVENTH-DAY ADVENTIST COLLEGE OF EDUCATION
		462	PSYCHIATRIC NURSES TRAINING COLLEGE ANKAFUL	497	SEVENTH-DAY ADVENTIST NURSING
		463	PUBLIC HEALTH NURSES' SCHOOL		

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498	SHAI-OSUDOKU DISTRICT HOSPITAL	536	TEMA WEST MUNICIPAL ASSEMBLY	567	WA WEST DISTRICT ASSEMBLY
499	SHAMA DISTRICT ASSEMBLY	537	TETTEH QUARSHIE MEMORIAL HOSPITAL	568	WAR MEMORIAL HOSPITAL
500	SIMON DIEDONG DOMBO UNIVERSITY OF BUSINESS AND INTEGRATED DEVELOPMENT STUDIES	538	TOLON DISTRICT ASSEMBLY	569	WASSA AKROPONG GOVERNMENT HOSPITAL
501	SOGAKOPE HOSPITAL	539	TOLON DISTRICT HOSPITAL	570	WASSA AMENFI CENTRAL DISTRICT ASSEMBLY
502	SOUTH DAYI DISTRICT ASSEMBLY	540	TRAUMA AND SPECIALIST HOSPITAL	571	WASSA AMENFI EAST MUNICIPAL ASSEMBLY
503	SOUTH TONGU DISTRICT ASSEMBLY	541	TREE CROP DEVELOPMENT AUTHORITY	572	WASSA AMENFI WEST MUNICIPAL ASSEMBLY
504	ST. AMBROSE COLLEGE OF EDUCATION	542	TWIFO HEMANG LOWER DENKYIRA DISTRICT ASSEMBLY	573	WASSA EAST DISTRICT ASSEMBLY
505	ST. FRANCIS COLLEGE OF EDUCATION	543	UNIVERSITY FOR DEVELOPMENT STUDIES	574	WATER RESOURCES COMMISSION
506	ST. JOHN BOSCO COLLEGE OF EDUCATION	544	UNIVERSITY OF CAPE COAST	575	WEIJA-GBAWE MUNICIPAL ASSEMBLY
507	ST. MONICA'S COLLEGE OF EDUCATION	545	UNIVERSITY OF EDUCATION WINNEBA	576	WEIJA-GBAWE MUNICIPAL HOSPITAL
508	ST. TERESA'S COLLEGE OF EDUCATION	546	UNIVERSITY OF ENERGY AND NATURAL RESOURCES SUNYANI	577	WENCHI MUNICIPAL ASSEMBLY
509	ST. VINCENT COLLEG OF EDUCATION	547	UNIVERSITY OF ENVIRONMENT AND SUSTAINABLE DEVELOPMENT	578	WESLEY COLLEGE OF EDUCATION
510	STATE INTERESTS AND GOVERNANCE AUTHORITY	548	UNIVERSITY OF GHANA	579	WEST AFRICAN CENTRE FOR CELL BIOLOGY OF INFECTIOUS PATHOGENS
511	STUDENTS LOAN TRUST FUND	549	UNIVERSITY OF GHANA - COLLEGE OF EDUCATION	580	WEST AKIM MUNICIPAL ASSEMBLY
512	SUAMAN DISTRICT ASSEMBLY	550	UNIVERSITY OF GHANA - COLLEGE OF HUMANITIES	581	WEST GONJA DISTRICT ASSEMBLY
513	SUAME MUNICIPAL ASSEMBLY	551	UNIVERSITY OF GHANA-COLLEGE OF BASIC AND APPLIED SCIENCES	582	WESTERN REGIONAL COORDINATING COUNCIL
514	SUHUM GOVERNMENT HOSPITAL	552	UNIVERSITY OF HEALTH AND ALLIED SCIENCES	583	WESTERN REGIONAL HEALTH DIRECTORATE
515	SUHUM MUNICIPAL ASSEMBLY	553	UNIVERSITY OF MEDIA ARTS AND COMMUNICATION	584	WIAWSO COLLEGE OF EDUCATION
516	SUNTRESO GOVERNMENT HOSPITAL	554	UNIVERSITY OF MINES AND TECHNOLOGY	585	WINNEBA MUNICIPAL HOSPITAL
517	SUNYANI NURSING AND MIDWIFERY TRAINING COLLEGE	555	UNIVERSITY OF PROFESSIONAL STUDIES ACCRA	586	WORAWORA GOVERNMENT HOSPITAL
518	SUNYANI TECHNICAL UNIVERSITY	556	UPPER DENKYIRA EAST MUNICIPAL ASSEMBLY	587	YENDI MUNICIPAL ASSEMBLY
519	SUNYANI WEST MUNICIPAL ASSEMBLY	557	UPPER DENKYIRA WEST DISTRICT ASSEMBLY	588	YENDI MUNICIPAL HOSPITAL
520	SWEDRU MUNICIPAL HOSPITAL	558	UPPER EAST REGIONAL HEALTH DIRECTORATE-BOLGATANGA	589	YILO KROBO DISTRICT HOSPITAL
521	TAFO GOVERNMENT HOSPITAL	559	UPPER MANYA KROBO DISTRICT ASSEMBLY	590	YILO KROBO MUNICIPAL ASSEMBLY
522	TAIN DISTRICT ASSEMBLY	560	UPPER WEST AKIM DISTRICT ASSEMBLY		
523	TAKORADI HOSPITAL	561	UPPER WEST REGIONAL COORDINATING COUNCIL		
524	TAKORADI TECHNICAL UNIVERSITY	562	UPPER WEST REGIONAL HOSPITAL		
525	TAMALE CENTRAL HOSPITAL	563	VOLTA REGIONAL COORDINATING COUNCIL		
526	TAMALE COLLEGE OF EDUCATION	564	VOLTA REGIONAL HEALTH DIRECTORATE		
527	TAMALE TECHNICAL UNIVERSITY	565	VOLTA REGIONAL HOSPITAL		
528	TANO NORTH MUNICIPAL ASSEMBLY				
529	TANO SOUTH MUNICIPAL ASSEMBLY				
530	TARKWA MUNICIPAL HOSPITAL				
531	TARKWA NSUAEM MUNICIPAL ASSEMBLY				
532	TDC GHANA LTD				
533	TECHIMAN MUNICIPAL ASSEMBLY				
534	TECHIMAN NORTH DISTRICT ASSEMBLY				



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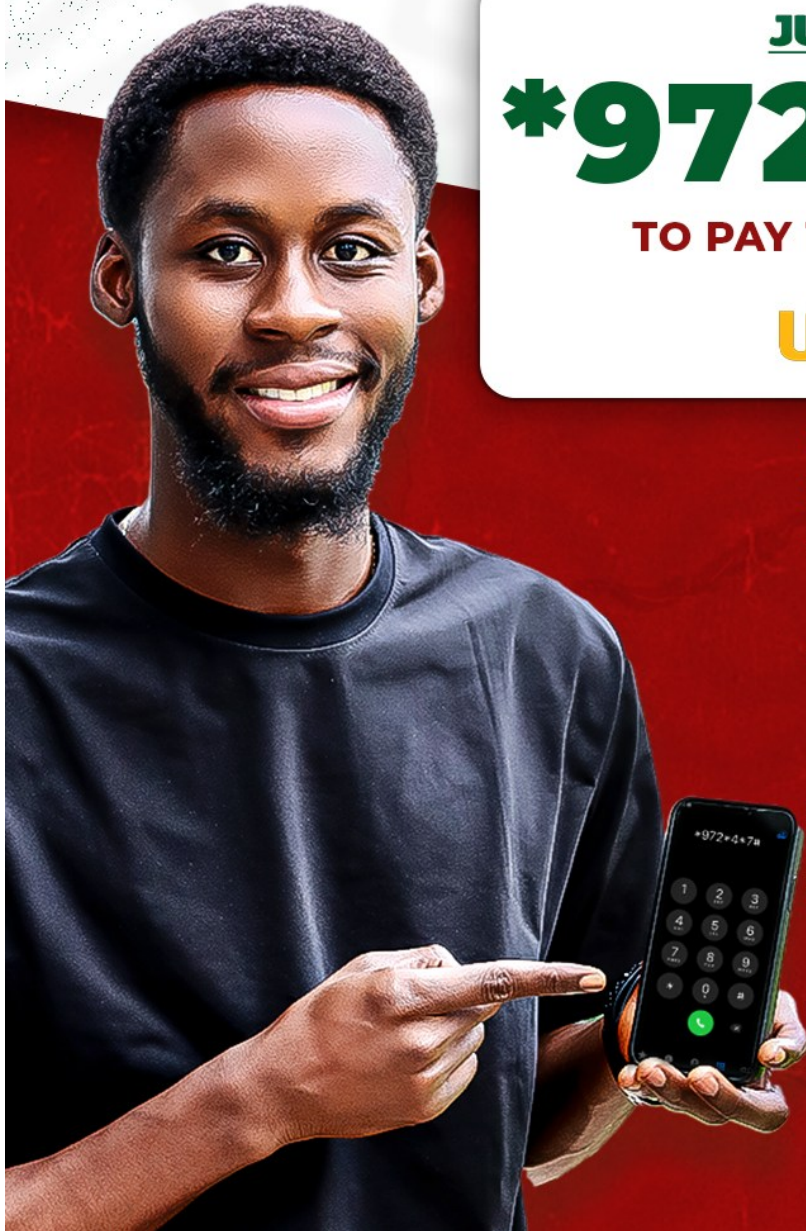
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