

BULLETIN

PUBLIC PROCUREMENT

January - February 2026

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ALSO IN THIS EDITION

- ▶ Transforming Public Procurement in Africa through innovation, sustainability, and regional collaboration
- ▶ New Year Message from Board
- ▶ New Year Message from Management
- ▶ GHANEPS Statistics



HIGHLIGHTS OF THE 11TH PUBLIC PROCUREMENT FORUM

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EDITORIAL



Emmanuel Agyei Arthur

The *Public Procurement Bulletin (PPB)* welcomes readers to the first edition in 2026. The *PPB* enjoyed your good patronage last year and hopes that the relationship will continue.

The bulletin believes that you enjoyed the procurement related stories published on its pages the previous year.

More of such stories will come your way this year as steps have been taken to improve the content as of now.

This edition serves you a taste of what you will enjoy from the bulletin this year. For

example, it provides you an insight into the Fifth African Public Procurement Network (APPN) General Assembly held in Victoria Falls, Zimbabwe, last year. This is to keep you abreast of international developments on the public procurement front.

Again, highlights of the 11th Public Procurement Forum are shared with you as a reminder of the key points to keep you aligned with the requirements under the Public Procurement Act. The Public Procurement Bulletin hopes that you will enjoy this edition and promise that the next edition will even be richer. Welcome once again.



**Public
Procurement
Authority**

*Improving Efficiency and
Transparency in Public Procurement*



NEW YEAR MESSAGE FROM THE PPA BOARD



Hon. Basil Kwadwo Ahiable

Welcome To 2026

As we usher in a new year, I extend warm greetings to all stakeholders, partners and entities engaging with the Public Procurement Authority (PPA). The dawn of 2026 presents us with renewed opportunities to strengthen our procurement systems, deepen compliance and collectively advance the vision of transparent, fair and value-driven public procurement for the benefit of our beloved country, Ghana. Public procurement is not merely a technical process, it is a cornerstone of national development. Every contract awarded, every tender issued and every resource allocated contributes to shaping the infrastructure, services and opportunities available to our citizens. It is therefore imperative that we continue to uphold the highest standards of accountability and efficiency in our practices.

Competitive Procurement Processes

One of the key priorities for 2026 is the reinforcement of competitive tendering. Entities are reminded that the use of competitive processes is not optional, it is essential. Competitive tendering ensures fairness, transparency and value for money. It allows for innovation, encourages participation from a diverse range of suppliers and ultimately strengthens public trust in procurement outcomes. The overreliance on single-source procurement undermines these principles. While single source procurement may be permissible under specific circumstances, it must remain the exception rather than the norm. Entities are urged to reduce its use and embrace competition as the standard practice. This is the only way to guarantee that public resources are utilized in the most effective and equitable manner.

Commitment Authorization

Another critical development that entities must take seriously is the introduction of commitment authorization. This mechanism is here to stay and it is designed to safeguard fiscal discipline and ensure that procurement decisions are aligned with budgetary realities. Entities must comply with commitment authorization requirements before

submitting their applications. This is not a procedural hurdle, it is a safeguard against overspending, misallocation and financial inefficiency. By adhering to this requirement, entities contribute to a procurement system that is sustainable, credible and responsive to the nation's developmental priorities.

GHANEPS

The Ghana Electronic Procurement System (GHANEPS) continues to be the backbone of our modernization agenda. GHANEPS is here to stay and its role in streamlining processes, enhancing transparency and reducing human discretion cannot be overstated. Entities are encouraged to fully embrace GHANEPS in their operations. For those who encounter challenges, the GHANEPS office remains available to provide assistance. Do not hesitate to reach out, support is always within reach. The system was designed to serve you and your active participation ensures that it achieves its full potential.

On behalf of the PPA Board, I welcome you to 2026. Let us make it a year of excellence in procurement for the prosperity of our nation.

Thank you.

NEW YEAR MESSAGE FROM MANAGEMENT



Hon. Theophilus Tetteh Chaie

It is with great pleasure and a deep sense of optimism that I extend warm New Year greetings to our valued readers, dedicated staff, Management, Board Members, esteemed stakeholders, and the general public as we welcome the year 2026. The beginning of a new year offers an opportunity for reflection, renewal, and recommitment to our shared goals and responsibilities.

The year 2025 presented both significant challenges and notable accomplishments. Despite a dynamic operating environment, the Public Procurement Authority remained steadfast in executing its mandate of regulating and overseeing public procurement to ensure fairness, transparency, accountability, and value for money across Ghana. Through collaborative effort, strategic planning, and innovation, the Authority implemented key initiatives aimed at strengthening procurement systems and enhancing compliance among public institutions.

I wish to place on record my sincere appreciation to the Board, Management, and all staff of the Authority for your

exceptional dedication, professionalism, and resilience throughout the past year. Your tireless efforts, often under demanding circumstances, have ensured the continuous delivery of quality services and the successful implementation of critical programmes. Your commitment remains the driving force behind the Authority's progress, and I am confident that together we will achieve even greater success in the year ahead.

In 2026, the Authority has outlined a number of strategic trainings and capacity-building initiatives designed to further modernize procurement practices, improve stakeholder engagement, and enhance institutional performance. These trainings will focus on strengthening regulatory oversight, promoting the adoption of best procurement practices, and deepening the use of technology to support transparent and efficient procurement processes nationwide. I therefore encourage all staff to remain focused, innovative, and results oriented as we work collectively toward achieving these objectives.

I also wish to express my profound gratitude to our stakeholders including Public Sector Institutions, the Private Sector, Civil Society Organizations, Suppliers, and the Media for your unwavering cooperation and constructive engagement with the Authority. Your support has been instrumental in advancing reforms and promoting compliance with the legal

and regulatory framework governing public procurement. We value this partnership and look forward to deepening our collaboration in the coming year for the benefit of national development.

The Authority remains fully committed to strengthening transparency, integrity, and accountability in the management of public resources. We will continue to work diligently with all partners to build a procurement system that inspires public confidence and contributes meaningfully to sustainable development.

On behalf of the Authority, I wish everyone a peaceful, prosperous, and fulfilling year 2026. May the year bring renewed hope, good health, success in all your endeavours, and abundant blessings to you and your families.

Thank you for your continued trust and support.

HIGHLIGHTS OF THE 11TH PUBLIC PROCUREMENT FORUM



Mr. Frank Mante addressing participants of the Public Procurement Forum

The Public Procurement Authority (PPA) has successfully held its 11th Public Procurement Forum, reaffirming its commitment to transparency, efficiency, and accountability in Ghana’s public procurement system. The forum, organised pursuant to Section 3(s) of the Public Procurement Act, 2003 (Act 663) as amended, took place at the Ghana Shippers Authority Hall in Accra and brought together over 800 stakeholders from across the public and private sectors.

Held under the theme “GHANEPS: Enhancing Transparency, Efficiency and Effectiveness in Public Procurement,” the forum provided a platform for dialogue, reflection, and knowledge-sharing on the progress, challenges, and future direction of the

Ghana Electronic Procurement System (GHANEPS).

The forum is a statutory stakeholder engagement platform that enables the Authority to receive feedback on its regulatory actions and assess their impact on procurement practice nationwide. This year’s forum focused on strengthening the understanding of GHANEPS and reinforcing its use as the sole legitimate platform for conducting public procurement in Ghana.

The key objectives of the forum were to promote full adoption of GHANEPS among procurement entities, suppliers, contractors, and consultants; to educate stakeholders on the effective use of the system; and to gather practical feedback to inform continuous reforms and system enhancements.

The forum attracted a diverse range of participants, including policymakers, procurement practitioners, suppliers, contractors, consultants, development partners, civil society organisations, academia, and the media.

The event was attended by the Deputy Minister for Finance, Hon. Thomas Nyarko Ampem and other notable dignitaries such as the Board Chairman of the Public Procurement Authority, Hon. Basil Kwadwo Ahiable; the Chief Executive Officer of PPA, Mr Frank Mante Esq; Senior Procurement Specialist at the World Bank, Ms Lina Tutunji Rjoub; Professor Annan, Chairperson of the Central Tender Review Committee; as well as members of the PPA Board and Management.

In his opening remarks, the Board Chairman, Hon. Basil Kwadwo Ahiable, described the forum’s theme as timely and relevant, noting that GHANEPS represents a significant milestone in the modernisation of Ghana’s procurement processes.

He highlighted the system’s potential to promote openness, reduce administrative bottlenecks, and minimise human interference in procurement activities.

Hon. Ahiable stressed the importance of achieving full adoption and effective

HIGHLIGHTS OF THE 11TH PUBLIC PROCUREMENT FORUM



Hon. Thomas Ampem Nyarko addressing participants of the Public Procurement Forum

utilisation of GHANEPS across all public entities. He underscored the need for continuous capacity building to ensure that procurement professionals and service providers remain well-equipped to operate within an evolving digital procurement environment. He assured stakeholders of the Board's commitment to sustained investment in structured training programmes and called for strong stakeholder buy-in to support the successful implementation of GHANEPS. He also identified challenges affecting implementation, including limited access to ICT infrastructure and internet connectivity in some parts of the country.

Addressing participants, the Chief Executive Officer of PPA, Mr Frank Mante Esq, challenged stakeholders to reflect on the necessity of e-procurement in Ghana. He outlined the compelling case for GHANEPS,

describing it as a powerful tool for fighting corruption, generating reliable procurement data, and strengthening commitment control across public institutions. He explained that the transparency embedded in end-to-end e-procurement systems significantly reduces opportunities for abuse.

Drawing on international examples, including Indonesia and Somalia, he highlighted how the adoption of e-procurement has contributed to improved accountability and reduced corruption. He further emphasised the urgency of reform, citing estimates that Ghana loses approximately US\$3 billion annually to corruption.

Delivering the keynote address on behalf of the Minister for Finance, the Deputy Minister for Finance, Hon. Thomas Nyarko Ampem, emphasised that public

procurement is not merely an administrative function but a strategic policy instrument that shapes national development outcomes. He highlighted ongoing Public Financial Management (PFM) reforms being spearheaded by the Ministry of Finance, including measures that require commencement certificates and confirmed budgetary allocations as prerequisites for all central government-funded procurements. These reforms, he noted, are aimed at strengthening fiscal discipline, accountability, and value for money.

The 11th Annual Public Procurement Forum reaffirmed the Public Procurement Authority's commitment to strengthening transparency, efficiency, and accountability in Ghana's public procurement system. The discussions highlighted the central role of GHANEPS in advancing public financial management reforms and underscored the importance of sustained stakeholder collaboration, continuous capacity building, and responsive system improvements to ensure the platform's full operationalisation and long-term success.

*Compiled By: Marian Abena Oteng
Senior Officer— Corporate Affairs*

PHOTO STORY OF THE 11TH PUBLIC PROCUREMENT FORUM



Cultural Performance by Ekome Intercultural



Welcome Address by Mrs. Lesley Dodo Ag. Director Legal, PPA



Keynote Address by Hon. Thomas Nyarko Ampem Dep Minister of Finance



Participants at the 11th Public Procurement Forum



Introduction of Chairman by Mrs. Sheila Darkey, Deputy Director, CM&E, PPA



Presentation on GHANEPS by Mr. Thomas Bondzi, Director, MIS, PPA



MC, Mr. Emmanuel Agyei Arthur, Deputy Director (Head), Corporate Affairs, PPA welcomes participants



PPA Board Chairman, who chaired the forum Opening Remarks by Hon. Basil Ahiable



Speech by the World Bank Rep. Lina Tutuanji



Opening Prayer by Rev. Francis Ayitey, Deputy Director, Policy, Planning & Research, PPA



Speech by Mr. Frank Mante, CEO, PPA



Vote of Thanks by Mrs. Hilda Agyemang, Deputy Director (Head) HR, PPA

MEMORABLE QUOTES

GHANEPS represents a significant milestone in the modernisation of Ghana's procurement processes

- Hon. Basil Ahiable



Transparency embedded in end-to-end procurement systems significantly reduces opportunities for abuse

- Mr. Frank Mante

Public procurement is not merely an administrative function but a strategic policy instrument that shapes national development outcomes

- Hon. Thomas Ampem Nyarko





Public Procurement Authority
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CHECK TABLE FOR PREFERRED COURSE



2026 PUBLIC PROCUREMENT TRAINING
RESIDENTIAL & NON RESIDENTIAL

Train to practise public procurement professionally in accordance with the Public Procurement Act 2003 (Act 663) as amended.

REGISTER WITH THE PUBLIC PROCUREMENT AUTHORITY (PPA) FOR TRAINING BY SEASONED PROFESSIONAL TRAINERS IN 2026.



REGISTER NOW

TARGET AUDIENCE: Procurement Officers, other Procurement Practitioners, Engineers, Finance Officers, Budget Officer, ETCs,CTRCs, Auditors, HODs, Legal Depts, Project Depts, Suppliers, Contractors & Service Providers

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TRANSFORMING PUBLIC PROCUREMENT IN AFRICA THROUGH INNOVATION, INCLUSION, SUSTAINABILITY, AND REGIONAL COLLABORATION



(3rd from the left) Mr. Frank Mante, CEO, PPA in a group photo with fellow panellists at the APPN conference held in Zimbabwe

The African Public Procurement Network (APPN) concluded its Fifth General Assembly in Victoria Falls, Zimbabwe, from 11-14 November 2025. The summit marked a critical turning point for a sector that accounts for roughly 17% of the GDP in many African countries, making it the primary vehicle for delivering infrastructure, healthcare, and sustainable development.

Ghana played a prominent role in the proceedings, sending a high-powered delegation from the Public Procurement Authority (PPA) to contribute to the continental roadmap. The Ghanaian team was led by Board Chairman Basil Ahiable and Board Member Alhaji Zacharia Abdulahi.

Accompanying the board leadership were key executive officials, including PPA CEO Frank Mante, Deputy CEO for General Services Theophilus Tetteh Chaie, and the Director for Policy, Planning and Research, Clement Owusu-Fordjour. Their participation underscores Ghana's commitment to aligning its national procurement reforms with the APPN's broader vision of transparency and digital integration.

Under the theme *"Transforming Public Procurement in Africa through Innovation, Inclusion, Sustainability, and Regional Collaboration,"* the Assembly set a bold agenda to modernize aging systems.

Key pillars of the new strategy include:

- **Digital Transformation:** Leveraging Artificial Intelligence (AI) and data analytics to curb corruption and increase efficiency.
- **Economic Inclusion:** Implementing policies that mandate more opportunities for women, youth, and Micro, Small, and Medium Enterprises (MSMEs).
- **Green Purchasing:** Linking procurement to environmental protection and long-term climate resilience.

Regional Harmony: Standardising procedures to support the African Continental Free Trade Area (AfCFTA).

Despite the APPN growing from 46 to 53 member states since its 2018 inception in Togo, the continent still faces significant headwinds.

Discussions highlighted that corruption risks, weak transparency in contract awards, and slow digital adoption continue to undermine "value for money." To combat this, the Assembly

endorsed the establishment of an African School of Procurement to professionalise the workforce and ensure regulators are equipped with 21st-century skills.

"Public procurement must be repositioned as a strategic driver of development, not just a back-office function," noted the technical secretariat during the proceedings.

The summit was backed by heavyweights in international finance, including the World Bank, the African Development Bank, and the Islamic Development Bank. Their support underscores the global interest in seeing Africa's public spending become more transparent and accountable.

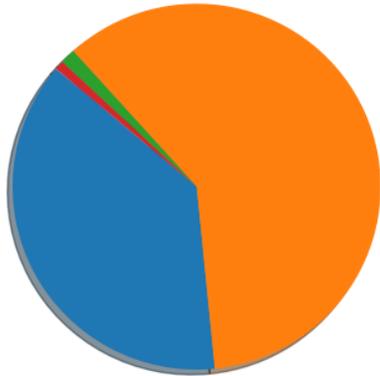
Key outcomes included the adoption of an updated strategic framework to guide future activities, the development of digital transformation strategies, and renewed commitments to capacity building and professionalisation. The Assembly also endorsed initiatives toward establishing an African School of Procurement and approved governance instruments to enhance operational effectiveness. Overall, the meeting reaffirmed a shared continental vision centred on digitalisation, collaboration, and professionalism in line with Africa's long-term development agenda.

As the Assembly closed, the APPN reaffirmed its vision: creating a resilient, transparent, and professional procurement landscape that ensures every dollar spent contributes directly to Africa's long-term development agenda.

By: Clement Owusu-Fordjour

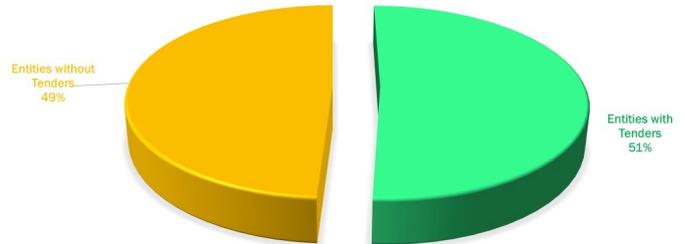
GHANEPS STATISTICS

TOTAL TENDER PUBLICATIONS BY METHOD

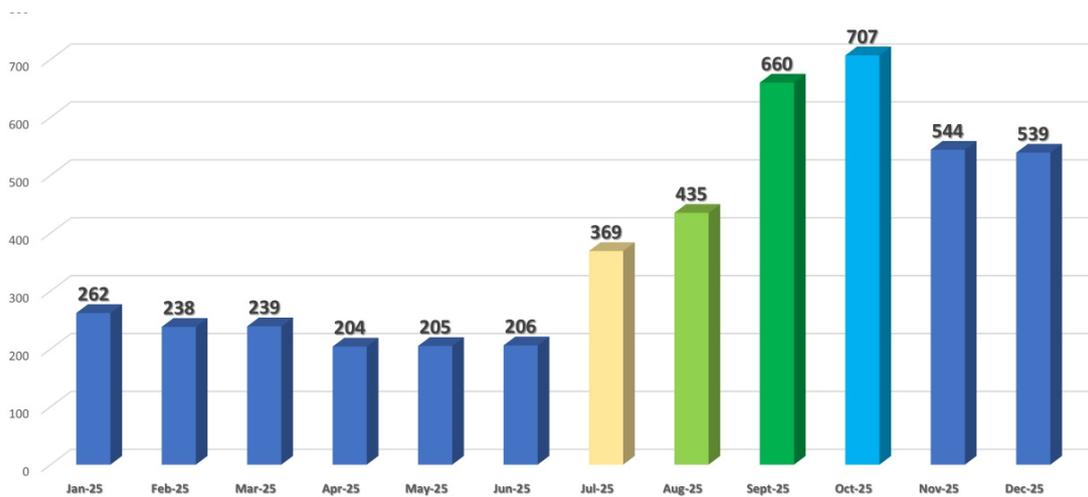


■ National Competitive Tendering - 37.69%
■ Request for Quotation (RFQ) - 60.13%
■ Single Source Tendering - 1.34%
■ Restricted Tendering - 0.78%
■ International Competitive Tendering - 0.06%

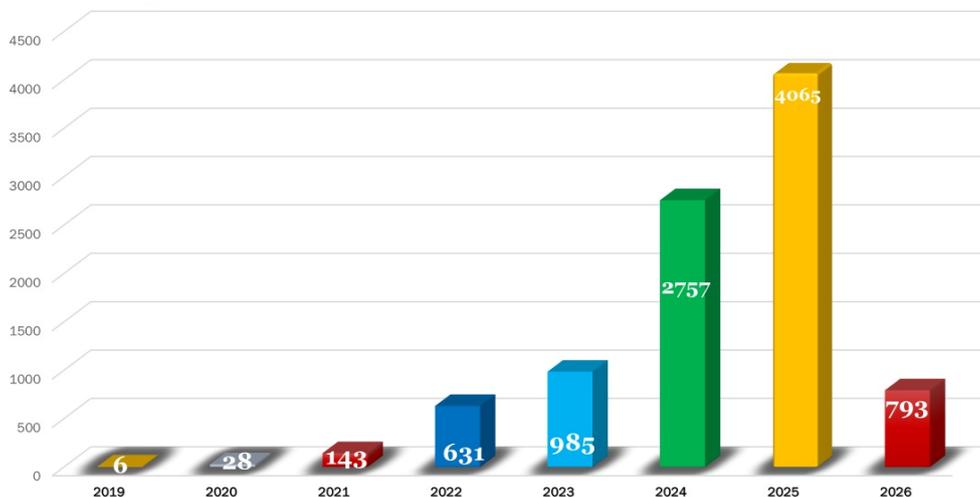
USAGE BY ENTITIES (TENDERS PUBLISHED)



Number of Entities	903
Entities with Tenders	461
Entities without Tenders	442



TENDER PUBLISHED PER MONTH



YEARLY TENDER PUBLICATION AND ENTITIES



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DISPOSAL OF EXPIRED SUPPLIER CERTIFICATES

**All expired Supplier Certificates issued between
2024 and 2025 that have not been collected will be
disposed off after Friday 20th February, 2026**



Public Procurement Authority
Improving Efficiency and Transparency in Public Procurement



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NEW MINISTRY OF FINANCE OFFICE
TUMU AVENUE, KANDA-ACCRA
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Since Monday 2nd March, 2026



PROCUREMENT ENTITIES POST 2026 PROCUREMENT PLANS

Four hundred and eighty nine (489) procurement entities have complied with the public procurement law by posting their 2026 procurement plans on the Public Procurement Authority Website. Section 21 (3) of the Public Procurement Act 2003,(Act 663) as amended requires procurement entities to mandatorily post their procurement plans for the following year on the Authority’s website. The section says, “A procurement entity shall submit to its entity tender committee not later than one month to the end of the financial year the procurement plan for the following year for approval and **shall post the procurement plan on the website of the Authority.**” The list below shows the procurement entities which have complied by the time the e-Bulletin went to press.

1	Abetifi Presbyterian College of Education	41	ASOKORE MAMPONG MUNICIPAL ASSEMBLY	84	COMPANY LIMITED
2	ABLEKUMA NORTH MUNICIPAL ASSEMBLY	42	ASOKWA MUNICIPAL ASSEMBLY	85	Bureau of Ghana Languages
3	Abuakwa North Municipal Assembly	43	ASSIN NORTH DISTRICT ASSEMBLY	86	C. K. TEDAM UNIVERSITY OF TECHNOLOGY AND APPLIED SCIENCES
4	Abuakwa South Municipal Assembly	44	ASSIN SOUTH DISTRICT ASSEMBLY	87	CAPE COAST METROPOLITAN ASSEMBLY
5	Accra Metropolitan Assembly	45	ASUNAFO NORTH MUNICIPAL ASSEMBLY	88	CAPE COAST TEACHING HOSPITAL
6	ACCRA TECHNICAL UNIVERSITY	46	ASUNAFO SOUTH DISTRICT ASSEMBLY	89	CENTRAL REGIONAL CO-ORDINATING COUNCIL
7	ADA COLLEGE OF EDUCATION	47	ASUNAFO SOUTH DISTRICT HOSPITAL	90	Central Regional Health Directorate
8	ADA WEST DISTRICT ASSEMBLY	48	Asuogyaman District Assembly	91	CENTRAL TONGU DISTRICT ASSEMBLY
9	ADANSI NORTH DISTRICT ASSEMBLY	49	ASUTIFI NORTH DISTRICT ASSEMBLY	92	CENTRE FOR PLANT MEDICINE RESEARCH
10	ADANSI SOUTH DISTRICT ASSEMBLY	50	ASUTIFI SOUTH DISTRICT ASSEMBLY	93	Civil Service Training Centre
11	ADENTAN MUNICIPAL ASSEMBLY	51	ATEBUBU-AMANTIN MUNICIPAL ASSEMBLY	94	COCOA MARKETING COMPANY
12	AFADZATO SOUTH DISTRICT ASSEMBLY	52	ATIWA EAST DISTRICT ASSEMBLY	95	COLLEGE OF COMMUNITY HEALTH NURSING WINNEBA
13	AFIGYA KWABRE NORTH DISTRICT ASSEMBLY	53	ATUA GOVERNMENT HOSPITAL	96	COLLEGE OF HEALTH AND WELLBEING-KINTAMPO
14	Agona West Municipal Assembly	54	ATWIMA KWANWOMA DISTRICT ASSEMBLY	97	COLLEGE OF HEALTH SCIENCES YENDI
15	AGORTIME-ZIOPE DISTRICT ASSEMBLY	55	ATWIMA NWABIAGYA MUNICIPAL ASSEMBLY	98	COLLEGE OF HEALTH SEFWI ASAFO
16	AHAFO ANO SOUTH EAST DISTRICT ASSEMBLY	56	AUDIT SERVICE	99	COLLEGE OF HEALTH YAMFO
17	AHAFO ANO SOUTH-WEST DISTRICT ASSEMBLY	57	AWUTU SENYA DISTRICT ASSEMBLY	100	College of Nursing and Midwifery Nalerigu
18	AHAFO ANO-NORTH MUNICIPAL ASSEMBLY	58	AXIM GOVERNMENT HOSPITAL	101	COLLEGE OF NURSING AND MIDWIFERY-SAMPA
19	AHANTA WEST MUNICIPAL ASSEMBLY	59	AYAWASO NORTH MUNICIPAL ASSEMBLY	102	COLLEGE OF NURSING AND MIDWIFERY TANOSO
20	AIRCRAFT ACCIDENT AND INCIDENT INVESTIGATION AND PREVENTION BUREAU	60	AYAWASO WEST MUNICIPAL ASSEMBLY	103	COMMISSION FOR TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING
21	Ajumako Enyan Essiam District Assembly	61	BAGABAGA COLLEGE OF EDUCATION	104	COMMISSION ON HUMAN RIGHTS AND ADMINISTRATIVE JUSTICE
22	AKATSI NORTH DISTRICT ASSEMBLY	62	BANDA DISTRICT ASSEMBLY	105	COMMUNITY HEALTH NURSES TRAINING COLLEGE - TAMALE
23	AKATSI SOUTH MUNICIPAL ASSEMBLY	63	BAWKU MUNICIPAL ASSEMBLY	106	COMMUNITY HEALTH NURSING TRAINING SCHOOL AKIM ODA
24	Akatsi South Municipal Hospital	64	BAWKU WEST DISTRICT ASSEMBLY	107	COMMUNITY WATER AND SANITATION AGENCY
25	Akrofuom District Assembly	65	BAWKU WEST DISTRICT HOSPITAL	108	Controller and Accountant General Department
26	Akuapem North Municipal Assembly	66	BECHEM GOVERNMENT HOSPITAL	109	COPYRIGHT OFFICE
27	Akuse Government Hospital	67	BEREKUM EAST MUNICIPAL ASSEMBLY	110	COUNCIL FOR SCIENTIFIC AND INDUSTRIAL RESEARCH
28	Akyemansa District Assembly	68	BEREKUM WEST DISTRICT ASSEMBLY	111	Cyber Security Authority
29	AL-FARUQ COLLEGE OF EDUCATION-WENCHI	69	BIA EAST DISTRICT ASSEMBLY	112	Data Protection Commission
30	Allied Health Professions Council	70	BIA LAMPLIGHTER COLLEGE OF EDUCATION	113	DENKYEMBOUR DISTRICT ASSEMBLY
31	AMANSIE SOUTH DISTRICT ASSEMBLY	71	BIAKOYE DISTRICT ASSEMBLY	114	DEPARTMENT OF COMMUNITY DEVELOPMENT
32	AMANSIE WEST DISTRICT ASSEMBLY	72	BIBIANI COLLEGE OF HEALTH SCIENCES	115	DEPARTMENT OF SOCIAL WELFARE
33	AOWIN MUNICIPAL ASSEMBLY	73	BIRIM CENTRAL MUNICIPAL ASSEMBLY		District Assemblies Common Fund
34	APINTO GOVERNMENT HOSPITAL	74	Birim South District Assembly		
35	Asamankese Government Hospital	75	BIRIWA POLYCLINIC		
36	Asante Akim Central Municipal Assembly	76	BODI DISTRICT ASSEMBLY		
37	Asante Akim North Municipal Assembly	77	Bolgatanga Midwifery Training College		
38	Asante Akim South Municipal Assembly	78	BOLGATANGA TECHNICAL UNIVERSITY		
39	ASESEWA GOVERNMENT HOSPITAL	79	BONO REGIONAL HEALTH DIRECTORATE		
40	ASIKUMA ODOBEN BRAKWA DISTRICT ASSEMBLY	80	Bosome Freho District Assembly		
		81	BOSOMTWE DISTRICT ASSEMBLY		
		82	BUILSA NORTH MUNICIPAL ASSEMBLY		
		83	BULK OIL STORAGE AND TRANSPORTATION		

PROCUREMENT ENTITIES POST 2026 PROCUREMENT PLANS

116	District Hospital Begoro	162	Ghana Education Trust Fund	205	HO WEST DISTRICT ASSEMBLY
117	Dormaa Central Municipal Assembly	163	GHANA ENTERPRISE AGENCY	206	HOHOE MUNICIPAL ASSEMBLY
118	DORMAA EAST DISTRICT ASSEMBLY	164	Ghana Geological Survey Authority	207	Information Services Department
119	Dr. Hilla Limann Technical University Wa	165	Ghana Health Service - HQ	208	Institute of Accountancy Training
120	E.P COLLEGE OF EDUCATION AMEDZOFE	166	GHANA HIGHWAY AUTHORITY	209	INSTITUTE OF JOURNALISM
121	E.P. COLLEGE OF EDUCATION BIMBILLA	167	Ghana Hydrological Authority	210	INSTITUTE OF LANGUAGES
122	Ear Nose and Throat Nursing School Kumasi	168	GHANA INSTITUTE OF MANAGEMENT AND PUBLIC ADMINISTRATION	211	Institute of Local Government Studies
123	Eastern Regional Co-ordinating Council	169	Ghana Integrated Aluminium Development Corporation	212	Internal Audit Agency
124	EASTERN REGIONAL HEALTH DIRECTORATE	170	Ghana Integrated Iron and Steel Development Corporation	213	JASIKAN DISTRICT HOSPITAL
125	Eastern Regional Hospital	171	Ghana Investment Fund for Electronic Communications	214	JASIKAN MUNICIPAL ASSEMBLY
126	ECONOMIC AND ORGANISED CRIME OFFICE	172	Ghana Investment Promotion Centre	215	JOMORO MUNICIPAL ASSEMBLY
127	EFFIA-KWESIMINTSIM MUNICIPAL ASSEMBLY	173	Ghana Library Authority	216	JUABEN MUNICIPAL ASSEMBLY
128	EFFUTU MUNICIPAL ASSEMBLY	174	GHANA METEOROLOGICAL AGENCY	217	JUABOSO DISTRICT ASSEMBLY
129	Ejisu Municipal Assembly	175	GHANA NATIONAL FIRE SERVICE	218	JUABOSO DISTRICT HOSPITAL
130	Ejura Government Hospital	176	Ghana National Gas Company Limited	219	Kade Government Hospital
131	EKUMFI DISTRICT ASSEMBLY	177	GHANA NATIONAL PETROLEUM CORPORATION	220	KADJEBI DISTRICT ASSEMBLY
132	ELECTORAL COMMISSION OF GHANA	178	Ghana News Agency	221	KARAGA DISTRICT ASSEMBLY
133	ELMINA POLYCLINIC	179	Ghana Railway Development Authority	222	KARAGA DISTRICT HOSPITAL
134	ENCHI COLLEGE OF EDUCATION	180	Ghana Reinsurance PLC	223	KASSENA - NANKANA MUNICIPAL ASSEMBLY
135	ENCHI GOVERNMENT HOSPITAL	181	Ghana Revenue Authority	224	KETA MUNICIPAL ASSEMBLY
136	Encyclopaedia Africana Project	182	Ghana Scholarships Secretariat	225	KETA MUNICIPAL HOSPITAL
137	Environmental Protection Agency	183	GHANA SHIPPERS' AUTHORITY	226	Ketu North Municipal Assembly
138	Fair Wages and Salaries Commission	184	Ghana Standards Authority	227	KETU SOUTH MUNICIPAL HOSPITAL
139	Fanteakwa North District Assembly	185	Ghana Statistical Service	228	KIBI GOVERNMENT HOSPITAL
140	FANTEAKWA SOUTH DISTRICT ASSEMBLY	186	Ghana Tertiary Education Commission	229	KINTAMPO MUNICIPAL ASSEMBLY
141	FISHERIES COMMISSION	187	GHANA TOURISM AUTHORITY	230	KINTAMPO SOUTH DISTRICT ASSEMBLY JEMA
142	Food and Drugs Authority	188	GHANA TVET SERVICE	231	Koforidua Technical University
143	FORESTRY COMMISSION	189	Ghana-India Kofi Annan Centre of Excellence in ICT	232	Komenda College of Education
144	GA CENTRAL MUNICIPAL ASSEMBLY	190	GOASO MUNICIPAL HOSPITAL	233	KOMENDA EDINA EGUAFO ABREM MUNICIPAL ASSEMBLY
145	GA EAST MUNICIPAL ASSEMBLY	191	GOMOA CENTRAL DISTRICT ASSEMBLY	234	Korle Klottey Municipal Assembly
146	GA NORTH MUNICIPAL ASSEMBLY	192	GOMOA EAST DISTRICT ASSEMBLY	235	KORLE-BU TEACHING HOSPITAL
147	Ga West Municipal Hospital	193	GOMOA POTSIN POLYCLINIC	236	KPANDO MUNICIPAL ASSEMBLY
148	GAMING COMMISSION OF GHANA	194	Gomoa West District Assembly	237	KPONE KATAMANSO MUNICIPAL ASSEMBLY
149	GBEWAA COLLEGE OF EDUCATION	195	GOVERNMENT SECRETARIAL SCHOOL	238	KRACHI NCHUMURU DISTRICT ASSEMBLY
150	Ghana Academy of Arts and Sciences	196	Grains and Legumes Development Board	239	KRACHI NCHUMURU DISTRICT HEALTH DIRECTORATE
151	GHANA AIRPORTS COMPANY LIMITED	197	Graphic Communications Group Ltd	240	KRACHI WEST MUNICIPAL ASSEMBLY
152	Ghana Atomic Energy Commission	198	GREATER ACCRA REGIONAL CO-ORDINATING COUNCIL	241	KRACHI WEST MUNICIPAL HOSPITAL
153	Ghana Book Development Council	199	GREATER ACCRA REGIONAL HOSPITAL	242	KROWOR MUNICIPAL ASSEMBLY
154	Ghana Broadcasting Corporation	200	GUAN DISTRICT ASSEMBLY	243	KUMASI METROPOLITAN ASSEMBLY
155	GHANA CIVIL AVIATION AUTHORITY	201	HO MUNICIPAL ASSEMBLY	244	Kumasi Technical University
156	Ghana Cocoa Board	202	HO POLYCLINIC	245	KWABRE EAST MUNICIPAL ASSEMBLY
157	Ghana College of Physicians and Surgeons	203	HO TEACHING HOSPITAL	246	Kwaebibirem Municipal Assembly
158	Ghana Commodity Exchange	204	HO TECHNICAL UNIVERSITY	247	Kwahu Afram Plains North District Assembly
159	GHANA COMMUNICATION TECHNOLOGY UNIVERSITY			248	Kwahu East District Assembly
160	GHANA CYLINDER MANUFACTURING COMPANY			249	KWAHU GOVERNMENT HOSPITAL ATIBIE
161	Ghana Deposit Protection Corporation				

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250	KWAME NKURUMAH UNIVERSITY OF SCIENCE AND TECHNOLOGY	290	MOTHER AND CHILD HOSPITAL KASOA	333	Nurses Training College (Pantang)
251	La Dade Kotopon Municipal Assembly	291	MOUNT MARY COLLEGE OF EDUCATION	334	NURSES TRAINING COLLEGE DAMONGO
252	LA NKWANTANANG - MADINA MUNICIPAL ASSEMBLY	292	MURSING AND MIDWIFERY TRAINING COLLEGE-ODUMASE KROBO	335	Nursing and Midwifery Council Of Ghana
253	LABOUR DEPARTMENT	293	NANUMBA NORTH MUNICIPAL ASSEMBLY	336	NURSING AND MIDWIFERY TRAINING COLLEGE - GUSHEGU
254	Land Use and Spatial Planning Authority	294	NANUMBA SOUTH DISTRICT ASSEMBLY	337	NURSING AND MIDWIFERY TRAINING COLLEGE ASANKRANGWA
255	LEDZOKUKU MUNICAL ASSEMBLY	295	NARCOTICS CONTROL COMMISSION	338	NURSING AND MIDWIFERY TRAINING COLLEGE- ATIBIE
256	LIKPE POLYCLINIC	296	NATIONAL BLOOD SERVICE	339	NURSING AND MIDWIFERY TRAINING COLLEGE BOLE
257	Lower Manya Krobo Municipal Assembly	297	National Commission for Civic Education	340	NURSING AND MIDWIFERY TRAINING COLLEGE DADIESOABA
258	Mampong Government Hospital	298	National Communications Authority	341	NURSING AND MIDWIFERY TRAINING COLLEGE DUNKWA-ON-OFFIN
259	Management Development and Productivity Institute	299	National Council for Curriculum and Assessment	342	NURSING AND MIDWIFERY TRAINING COLLEGE FOMENA
260	Management Services Department	300	National Development Planning Commission	343	NURSING AND MIDWIFERY TRAINING COLLEGE HOHOE
261	Manhyia District Hospital	301	NATIONAL IDENTIFICATION AUTHORITY	344	NURSING AND MIDWIFERY TRAINING COLLEGE KETE-KRACHI
262	Maternal and Child Health Hospital	302	National Information Technology Agency	345	NURSING AND MIDWIFERY TRAINING COLLEGE KOFORIDUA
263	MCCOY COLLEGE OF EDUCATION	303	NATIONAL INSURANCE COMMISSION	346	NURSING AND MIDWIFERY TRAINING COLLEGE KORLE BU
264	Methodist College of Education	304	NATIONAL LABOUR COMMISSION	347	NURSING AND MIDWIFERY TRAINING COLLEGE KPEMBE
265	Metro Mass Transit Limited	305	National Lottery Authority	348	NURSING AND MIDWIFERY TRAINING COLLEGE- TARKWA
266	MFANTSEMAN MUNICIPAL ASSEMBLY	306	National Pensions Regulatory Authority	349	NURSING AND MIDWIFERY TRAINING COLLEGE TESHIE
267	MINERALS COMMISSION	307	National Petroleum Authority	350	NURSING AND MIDWIFERY TRAINING COLLEGE TWIFO PRASO
268	MINERALS DEVELOPMENT FUND	308	NATIONAL RADIOTHERAPY ONCOLOGY AND NUCLEAR MEDICINE CENTRE	351	NURSING AND MIDWIFERY TRAINING COLLEGE ZUARUNGU
269	Minerals Income Investment Fund	309	National Road Safety Authority	352	NURSING AND MIDWIFERY TRAINING SCHOOL-GOASO
270	MINISTRY of COMMUNICATIONS DIGITAL TECHNOLOGY and INNOVATIONS	310	National Schools Inspectorate Authority	353	NURSING TRAINING COLLEGE SEFWI WIAWSO
271	MINISTRY OF DEFENCE	311	NATIONAL SERVICE AUTHORITY	354	NURSING TRAINING COLLEGE WA
272	Ministry of Education	312	NATIONAL SPORTS AUTHORITY	355	NZEMA EAST MUNICIPAL ASSEMBLY
273	Ministry of Energy	313	NATIONAL SPORTS COLLEGE-WINNEBA	356	Obuasi East District Assembly
274	Ministry of Environment Science Technology and Innovation	314	NATIONAL TEACHING COUNCIL	357	Obuasi Municipal Assembly
275	Ministry of Finance	315	NATIONAL VACCINE INSTITUTE	358	Oda Government Hospital
276	MINISTRY OF FISHERIES AND AQUACULTURE	316	National Youth Authority	359	Office of the Administrator-General
277	MINISTRY OF FOOD AND AGRICULTURE	317	NEW ABIREM GOVERNMENT HOSPITAL	360	OFFICE OF THE ATTORNEY-GENERAL AND MINISTRY OF JUSTICE
278	Ministry of Foreign Affairs	318	NEW EDUBIASE GOVERNMENT HOSPITAL	361	Office of the Head of Civil Service
279	Ministry of Gender Children and Social Protection	319	NEW JUABEN NORTH MUNICIPAL ASSEMBLY	362	Office of the Head of the Local Government Services
280	Ministry of Health Headquarters	320	NEW JUABEN SOUTH MUNICIPAL ASSEMBLY		
281	MINISTRY OF LANDS AND NATURAL RESOURCES	321	NKORANZA NORTH DISTRICT ASSEMBLY BUSUNYA		
282	MINISTRY OF LOCAL GOVERNMENT DECENTRALISATION AND RURAL DEVELOPMENT	322	NKORANZA SOUTH MUNICIPAL ASSEMBLY		
283	MINISTRY OF SPORTS and RECREATION	323	NKWANTA SOUTH MUNICIPAL ASSEMBLY		
284	MINISTRY OF THE INTERIOR	324	NKWANTA SOUTH MUNICIPAL HOSPITAL		
285	MINISTRY OF TOURISM CULTURE AND CREATIVE ART	325	NORTH DAYI DISTRICT ASSEMBLY		
286	Ministry of Trade Agribusiness and Industry	326	NORTH TONGU DISTRICT ASSEMBLY		
287	Ministry of Transport	327	NORTHERN REGIONAL HEALTH DIRECTORATE TAMALE		
288	MINISTRY OF WORKS AND HOUSING	328	Nsawam Adoagyiri Municipal Assemblies		
289	MINISTRY OF YOUTH DEVELOPMENT AND EMPOWERMENT	329	NSAWAM GOVERNMENT HOSPITAL		
		330	Nuclear Regulatory Authority		
		331	NURSES AND MIDWIVES TRAINING COLLEGE - TAMALE		
		332	NURSES TRAINING COLLEGE - HO		

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363	Office of the Registrar of Companies	404	SEKYERE EAST DISTRICT ASSEMBLY	448	TWIFO HEMANG LOWER DENKYIRA DISTRICT ASSEMBLY
364	Offinso College of Education	405	SEKYERE KUMAWU DISTRICT ASSEMBLY	449	UNIVERSITY FOR DEVELOPMENT STUDIES
365	Offinso Municipal Assembly	406	Sekyere South District Assembly	450	UNIVERSITY OF CAPE COAST
366	OFFINSO NORTH DISTRICT ASSEMBLY	407	SEVENTH-DAY ADVENTIST COLLEGE OF EDUCATION	451	University of Education Winneba
367	OFORIKROM MUNICIPAL ASSEMBLY	408	SHAI-OSUDOKU DISTRICT HOSPITAL	452	UNIVERSITY OF ENERGY AND NATURAL RESOURCES SUNYANI
368	OKAIKWEI NORTH MUNICIPAL ASSEMBLY	409	SHAMA DISTRICT ASSEMBLY	453	University of Environment and Sustainable Development
369	OLA COLLEGE OF EDUCATION	410	Simon Diedong Dombo University of Business and Integrated Development Studies	454	UNIVERSITY OF GHANA
370	OLD TAFO MUNICIPAL ASSEMBLY	411	SOGAKOPE HOSPITAL	455	University of Ghana - College of Humanities
371	OTI REGIONAL CO-ORDINATING COUNCIL	412	SOUTH DAYI DISTRICT ASSEMBLY	456	University of Ghana-College of Basic and Applied Sciences
372	OTI REGIONAL HEALTH DIRECTORATE	413	SOUTH TONGU DISTRICT ASSEMBLY	457	UNIVERSITY OF MEDIA ARTS AND COMMUNICATION
373	PEKI COLLEGE OF EDUCATION	414	St. Ambrose. College of Education	458	UNIVERSITY OF MINES AND TECHNOLOGY
374	PEKI GOVERNMENT HOSPITAL	415	ST. FRANCIS COLLEGE OF EDUCATION	459	University of Professional Studies Accra
375	Petroleum Commission	416	ST. JOHN BOSCO COLLEGE OF EDUCATION	460	UPPER DENKYIRA EAST MUNICIPAL ASSEMBLY
376	PETROLEUM HUB DEVELOPMENT CORPORATION	417	ST. TERESA'S COLLEGE OF EDUCATION	461	UPPER DENKYIRA WEST DISTRICT ASSEMBLY
377	PRESBY WOMEN COLLEGE OF EDUCATION- ABURI	418	ST. VINCENT COLLEGE OF EDUCATION	462	UPPER EAST REGIONAL HEALTH DIRECTORATE -BOLGATANGA
378	PRESTEA HUNI-VALLEY MUNICIPAL ASSEMBLY	419	STATE INTERESTS AND GOVERNANCE AUTHORITY	463	Upper Manya Krobo District Assembly
379	PROCUREMENT AND SUPPLY CHAIN MANAGEMENT DEPARTMENT	420	Students Loan Trust Fund	464	UPPER WEST REGIONAL COORDINATING COUNCIL
380	PRU EAST DISTRICT ASSEMBLY	421	SUAMAN DISTRICT ASSEMBLY	465	UPPER WEST REGIONAL HOSPITAL
381	PRU WEST DISTRICT ASSEMBLY	422	SUAME MUNICIPAL ASSEMBLY	466	Volta regional Coordinating Council
382	PSYCHIATRIC NURSES TRAINING COLLEGE ANKAFUL	423	Suhum Municipal Assembly	467	VOLTA REGIONAL HEALTH DIRECTORATE
383	PUBLIC HEALTH NURSES' SCHOOL	424	Suntreso Government Hospital	468	VOLTA REGIONAL HOSPITAL
384	Public Utilities Regulatory Commission	425	SUNYANI NURSING AND MIDWIFERY TRAINING COLLEGE	469	VOLTA RIVER AUTHORITY
385	PUBLIC WORKS DEPARTMENT HQ	426	SUNYANI TECHNICAL UNIVERSITY	470	WA WEST DISTRICT ASSEMBLY
386	PUSIGA DISTRICT ASSEMBLY	427	SUNYANI WEST MUNICIPAL ASSEMBLY	471	WASSA AKROPONG GOVERNMENT HOSPITAL
387	Quality Control Company Limited	428	SWEDRU MUNICIPAL HOSPITAL	472	WASSA AMENFI CENTRAL DISTRICT ASSEMBLY
388	Regional Health Directorate Ashanti	429	TAIN DISTRICT ASSEMBLY	473	WASSA AMENFI EAST MUNICIPAL ASSEMBLY
389	REGIONAL HEALTH DIRECTORATE GHANA HEALTH SERVICE	430	Takoradi Hospital	474	WASSA AMENFI WEST MUNICIPAL ASSEMBLY
390	RENT CONTROL DEPARTMENT	431	TAKORADI TECHNICAL UNIVERSITY	475	WASSA EAST DISTRICT ASSEMBLY
391	RIGHT TO INFORMATION COMMISSION	432	TAMALE CENTRAL HOSPITAL	476	Water Resources Commission
392	SAGNARIGU MUNICIPAL ASSEMBLY	433	TAMALE COLLEGE OF EDUCATION	477	WEIJA-GBAWE MUNICIPAL ASSEMBLY
393	SAINT JOSEPH'S COLLEGE OF EDUCATION	434	TAMALE TECHNICAL UNIVERSITY	478	WEIJA-GBAWE MUNICIPAL HOSPITAL
394	SALTPOND MUNICIPAL HOSPITAL	435	TANO NORTH MUNICIPAL ASSEMBLY	479	Wesley College of Education
395	SAVANNAH REGIONAL COORDINATING COUNCIL	436	TANO SOUTH MUNICIPAL ASSEMBLY	480	WEST AKIM MUNICIPAL ASSEMBLY
396	SAVELUGU MUNICIPAL HOSPITAL	437	TARKWA MUNICIPAL HOSPITAL	481	WEST GONJA DISTRICT ASSEMBLY
397	SCHOOL OF ANAESTHESIA AND CRITICAL CARE RIDGE	438	TARKWA NSUAEM MUNICIPAL ASSEMBLY	482	WESTERN REGIONAL COORDINATING COUNCIL
398	SDA Nursing and Midwifery Training College	439	TDC GHANA LTD	483	WESTERN REGIONAL HEALTH DIRECTORATE
399	Securities and Exchange Commission	440	Techiman Municipal Assembly	484	Wiawso College of Education
400	SEFWI AKONTOMBRA DISTRICT ASSEMBLY	441	TECHIMAN NORTH DISTRICT ASSEMBLY	485	WINNEBA MUNICIPAL HOSPITAL
401	SEFWI WIAWSO MUNICIPAL ASSEMBLY	442	Tema Metropolitan Assembly	486	WORAWORA GOVERNMENT HOSPITAL
402	SEKONDI-TAKORADI METROPOLITAN ASSEMBLY	443	TEMA WEST MUNICIPAL ASSEMBLY	487	YENDI MUNICIPAL ASSEMBLY
403	Sekyere Central District Assembly	444	TETTEH QUARSHIE MEMORIAL HOSPITAL	488	YILO KROBO DISTRICT HOSPITAL
		445	TOLON DISTRICT ASSEMBLY	489	YILO KROBO MUNICIPAL ASSEMBLY
		446	TOLON DISTRICT HOSPITAL		
		447	TRAUMA AND SPECIALIST HOSPITAL		



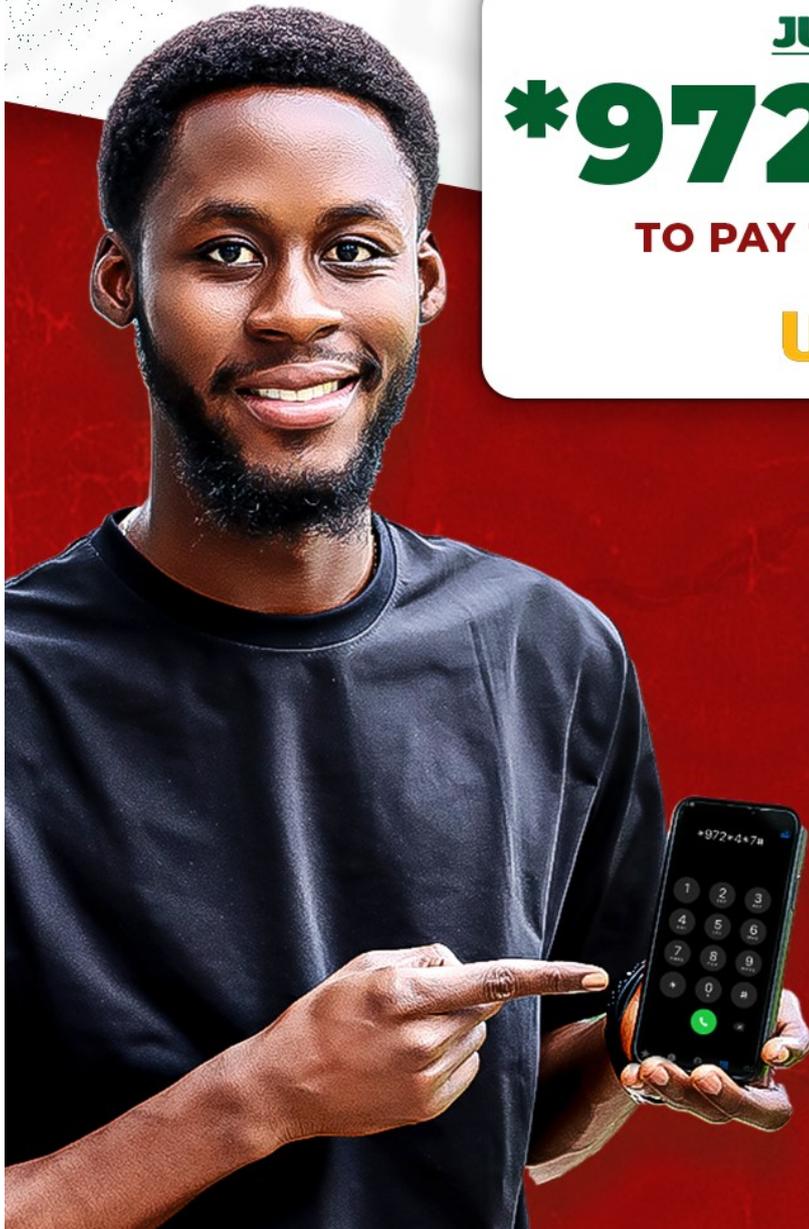
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