



**Public  
Procurement  
Authority**  
*Improving Efficiency and  
Transparency in Public Procurement*

## January-February 2024

### *In This Edition*

GHANEPS User Experience - Practitioner's Perspective

2024 Procurement Plan Submissions

Editorial



Public Procurement Authority, Ghana



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SSNIT Emporium-6th Floor, Airport City

# e-Bulletin

*Theme: Ghana Electronic Procurement System (GHANEPS)*

## *In this Edition*

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## **GHANEPS USER EXPERIENCE: PRACTITIONER’S PERSPECTIVE**



*The Editorial Team collected responses from Procurement Professional working in various Public Entities to evaluate their experience using the Ghana Electronic Procurement System (GHANEPS).*

The Ghana Electronic Procurement System (GHANEPS) is a software that has been developed in accordance with the requirement of Public Procurement Laws to facilitate Public Procurement Processes in Ghana. It offers a secure and interactive dynamic environment to carry out procurement of all categories.

The Nursing and Midwifery Training College, Tarkwa started using the GHANEPS software since 2021. The institution was challenged with the stress and cumbersome nature of manual procurement. As the only procurement Manager attending to all procurement procedures for works, goods and services, most of the procurement procedures were not entirely followed due to low efficiency of the manual processes which was slower and less accurate leading to reduced productivity and efficiency.

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## 2024 PROCUREMENT PLAN SUBMISSIONS ON GHANEPS AS AT 20<sup>TH</sup> FEBRUARY, 2024

1. Ablekuma Central Municipal Assembly	59. Bolgatanga Midwifery Training College
2. Ablekuma North Municipal Assembly	60. Bolgatanga Municipal Assembly
3. Abuakwa South Municipal Assembly	61. Bolgatanga Technical University
4. Accra College Of Education	62. Bomaa Government Hospital
5. Ada West District Assembly	63. Bongo District Hospital
6. Adaklu District Assembly	64. Bono Regional Health Directorate
7. Adentan Municipal Assembly	65. Bosomtwe District Assembly
8. Afadzato South District Assembly	66. Builsa North Municipal Assembly
9. Afigya Kwabra North District Assembly	67. Bureau Of Ghana Languages
10. Agona West Municipal Assembly	68. Cape Coast Metropolitan Assembly
11. Agortime-Ziope District Assembly	69. Central Regional Co-ordinating Council
12. Ahafo Ano-North Municipal Assembly	70. Central Regional Health Directorate
13. Ahafo Regional Coordinating Council	71. Central Tongu District Assembly
14. Ahanta West Municipal Assembly	72. Centre For Plant Medicine Research
15. Akatsi College Of Education	73. Civil Service Training Centre
16. Akatsi North District Assembly	74. Coastal Development Authority
17. Akuapem North Municipal Assembly	75. College Of Health And Wellbeing
18. Akuse Government Hospital	76. College Of Health Science Yendi
19. Al-Faruq College Of Education-Wenchi	77. College Of Health Sciences Yendi
20. Allied Health Professions Council	78. College Of Health Sefwi Asafo
21. Amansie Central District Assembly	79. College Of Health Yamfo
22. Amansie South District Assembly	80. College Of Nursing And Midwifery Tanoso
23. Amansie West District Assembly	81. Commission On Human Right And Administrative Justice
24. Anloga District Assembly	82. Community Health Nurses Training College - Tamale
25. Asamankese Government Hospital	83. Community Water And Sanitation Agency
26. Asante Akim Central Municipal Assembly	84. Controller And Accountant General Department
27. Asante Akim South Municipal Assembly	85. Council For Scientific And Industrial Research
28. Asene Manso Akroso District Assembly	86. Daffiama-Bussie-Issa District Assembly
29. Asesewa Government Hospital	87. Dambai College Of Education
30. Asikuma Odoben Brakwa District Assembly	88. Denkyemba District Assembly
31. Asokwa Municipal Assembly	89. Department Of Social Welfare
32. Asokwa Municipal Assembly	90. Dormaa Central Municipal Assembly
33. Assin Foso Municipal Assembly	91. Dormaa East District Hospital
34. Assin South District Assembly	92. Dr. Hilla Limann Technical University Wa
35. Asunafo North Municipal Assembly	93. E.P College Of Education Amedzofe
36. Asunafo South District Assembly	
37. Asunafo South District Hospital	94. East Gonja Municipal Assembly
38. Asutifi South District Assembly	
39. Atebubu-Amantin Municipal Assembly	95. East Mamprusi Municipal Assembly
40. Atiwa East District Assembly	96. Eastern Regional Health Directorate
41. Atua Government Hospital	97. Economic And Organised Crime Office
42. Audit Service	98. Effia-Kwesimintsim Municipal Assembly
43. Awutu Senya East Municipal Assembly	99. Ejisu Municipal Assembly
44. Axim Government Hospital	100. Electoral Commission Of Ghana
45. Ayawaso Central Municipal Assembly	101. Elmina Polyclinic
46. Ayawaso North Municipal Assembly	102. Enchi College Of Education
47. Ayawaso West Municipal Assembly	103. Enchi Government Hospital
48. Bank Of Ghana	104. Environmental Protection Agency
49. Bawku Municipal Assembly	105. Essam Government Hospital
50. Bawku West District Hospital	106. Financial Intelligence Centre
51. Bekwai Municipal Hospital	107. Food And Drugs Authority
52. Berekum East Municipal Assembly	108. Forestry Commission
53. Bia East District Assembly	109. Ga North Municipal Assembly
54. Biakoye District Assembly	110. Gambaga College Of Education
55. Bibiani Anhwiaso Bekwai Municipal Assembly	111. Gaming Commission Of Ghana
56. Bibiani College Of Health Sciences	112. Gbewaa College Of Education
57. Bibiani Municipal Hospital	113. Ghana Aids Commission
58. Birim Central Municipal Assembly	114. Ghana Airports Company Limited
	115. Ghana Book Development Council

## 2024 PROCUREMENT PLAN SUBMISSIONS ON GHANEPS AS AT 20TH FEBRUARY, 2024

116. Ghana Civil Aviation Authority	174. Ketu South Municipal Hospital
117. Ghana College Of Pharmacists	175. Kibi Government Hospital
118. Ghana College Of Nurses And Midwifery	176. Koforidua Technical University
119. Ghana Commodity Exchange	177. Koforidua Training Centre
120. Ghana Communication Technology University	178. Komenda Edina Eguafio Abrem Municipal Assembly
121. Ghana Cylinder Manufacturing Company	179. Komfo Anokye Teaching Hospital
122. Ghana Deposit Protection Corporation	180. Konongo Odumase Government Hospital
123. Ghana Enterprise Agency	181. Korle Klottey Municipal Assembly
124. Ghana Geological Survey Authority	182. Kpandai District Assembly
125. Ghana Grid Company Limited	183. Kpando Municipal Assembly
126. Ghana Health Service - Hq	184. Kpone Katamanso Municipal Assembly
127. Ghana Highway Authority	185. Krachi East Municipal Assembly
128. Ghana Institute Of Languages	186. Krachi Nchumuru District Assembly
129. Ghana Integrated Aluminium Development Corporation	187. Krachi West Municipal Assembly
130. Ghana Integrated Iron And Steel Development Corporation	188. Krachi West Municipal Hospital
131. Ghana Library Authority	189. Kumasi Metropolitan Assembly
132. Ghana Meteorological Agency	190. Kumasi Technical University
133. Ghana National Gas Company Limited	191. Kwabre East Municipal Assembly
134. Ghana National Service Scheme	192. Kwahu Afram Plains North District Assembly
135. Ghana Prisons Service	193. Kwahu East District Assembly
136. Ghana Reinsurance Plc	194. Kwame Nkrumah University Of Science And Technology
137. Ghana Revenue Authority	195. La Dade Kotopon Municipal Assembly
138. Ghana Scholarships Secretariat	196. La Nkwantanang - Madina Municipal Assembly
139. Ghana Shippers' Authority	197. Lambussie Polyclinic
140. Ghana Standards Authority	198. Law Reform Commission
141. Ghana Statistical Service	199. Ledzokuku Municipal Assembly Hospital
142. Ghana Tourism Authority	200. Lower Manya Krobo Municipal Assembly
143. Goaso Municipal Hospital	201. Mampong Government Hospital
144. Gomoa East District Assembly	202. Management Development And Productivity Institute
145. Gomoa West District Assembly	203. Management Services Department
146. Government Secretariat School	204. Maternal And Child Health Hospital
147. Graphic Communications Group Ltd	205. McCoy College Of Education
148. Greater Accra Regional Co-ordinating Council	206. Methodist College Of Education
149. Greater Accra Regional Hospital	207. Mfantseman Municipal Assembly
150. Guan District Assembly	208. Minerals Commission
151. Gushegu Municipal Hospital	209. Minerals Income Investment Fund
152. Ho Municipal Assembly	210. Ministry Of Chieftaincy And Religious Affairs
153. Ho Polyclinic	211. Ministry Of Communications And Digitalisation
154. Ho Technical University	212. Ministry Of Defence
155. Hohoe Municipal Assembly	213. Ministry Of Education
156. Holy Child College Of Education	214. Ministry Of Employment And Labour Relations
157. Holy Family Nursing And Midwifery Training College Berekum	215. Ministry Of Energy
158. Information Services Department	216. Ministry Of Environment Science Technology And Innovation
159. Institute Of Journalism	217. Ministry Of Finance
160. Institute Of Local Government Studies	218. Ministry Of Fisheries And Aquaculture Development
161. Internal Audit Agency	219. Ministry Of Foreign Affairs And Regional Integration
162. Jaman North District Assembly	220. Ministry Of Gender Children And Social Protection
163. Jasikan College Of Education	221. Ministry Of Health Headquarters
164. Jasikan District Hospital	222. Ministry Of Information
165. Jasikan Municipal Assembly	223. Ministry Of Local Government Decentralization And Rural Development
166. Juaben Municipal Assembly	224. Ministry Of Parliamentary Affairs
167. Judicial Service	225. Ministry Of Roads And Highways
168. Kade Government Hospital	226. Ministry Of The Interior
169. Kadjebi District Assembly	227. Ministry Of Trade And Industry
170. Kenyasi Government Hospital	228. Ministry Of Transport
171. Keta Municipal Assembly	229. Ministry Of Youth And Sports
172. Keta Municipal Hospital	230. Mount Mary College Of Education
173. Ketu North Municipal Assembly	231. National Commission For Civic Education



## 2024 PROCUREMENT PLAN SUBMISSIONS ON GHANEPS AS AT 20TH FEBRUARY, 2024

232. National Communications Authority	289. Okere District Assmebly
233. National Council For Curriculum And Assessment	290. Peki College Of Education
234. National Development Planning Commission	291. Peki Government Hospital
235. National Health Insurance Authority	292. Petroleum Commission
236. National Identification Authority	293. Pharmacy Council
237. National Insurance Commission	294. Presby Women College Of Education- Aburi
238. National Lottery Authority	295. Presbyterian Midwifery Training College Duayawnkwanta
239. National Peace Council	296. Presbyterian Nursing And Midwifery Training College Bawku
240. National Pensions Regulatory Authority	297. Presbyterian Nursing And Midwifery Training College-Agogo
241. National Petroleum Authority	298. Prestea Government Hospital
242. National Road Safety Authority	299. Pru East District Assembly
243. National Schools Inspectorate Authority	300. Psychiatric Nurses Training College Ankaful
244. National Sports Authority	301. Public Finance Management For Service Delivery Program
245. National Sports Authority	302. Public Procurement Authority
246. National Theatre Of Ghana	303. Public Records And Archives Administration Department
247. New Abirem Government Hospital	304. Public Utilities Regulatory Commission
248. New Edubiase Government Hospital	305. Public Works Department Hq
249. New Juaben North Municipal Assembly	306. Quality Control Company Limited
250. New Juaben South Municipal Assembly	307. Regional Health Directorate Ghana Health Service
251. Nkoranza South Municipal Assembly	308. Regional Health Directorate Tamale
252. Nkwanta North District Assembly	309. Regional Hospital Bolgatanga
253. Nkwanta South Municipal Hospital	310. Rent Control Department
254. North Dayi District Assembly	311. Sagnarigu Municipal Assembly
255. North East Regional Coordinating Council	312. Saint Joseph's College Of Education
256. North Tongu District Assembly	313. Savannah Regional Coordinating Council
257. Northern Electricity Distribution Company Limited	314. School Of Anaesthesia And Critical Care Ridge
258. Nsawam Adoagyiri Municipal Assembly	315. Sda College Of Education-Asokore Koforidua
259. Nsawam Government Hospital	316. Sda Nursing And Midwifery Training College
260. Nuclear Regulatory Authority	317. Securities And Exchange Commission
261. Nurses And Midwives Training College - Tamale	318. Sefwi Wiawso Municipal Assembly
262. Nurses Training College - Ho	319. Sekondi-Takoradi Metropolitan Assembly
263. Nurses Training College Damongo	320. Sekyere South District Assembly
264. Nursing And Midwifery Council Of Ghana	321. Sene East District Assembly
265. Nursing And Midwifery Training College Asankrangwa	322. Sene West District Hospital
266. Nursing And Midwifery Training College Bole	323. Shai-Osudoku District Hospital
267. Nursing And Midwifery Training College Dunkwa-On-Offin	324. Shama District Assembly
268. Nursing And Midwifery Training College Hohoe	325. Sissala East Municipal Assembly
269. Nursing And Midwifery Training College Kete-Krachi	326. South Dayi District Assembly
270. Nursing And Midwifery Training College Koforidua	327. South Tongu District Assembly
271. Nursing And Midwifery Training College Korle Bu	328. St. Ambrose College Of Education
272. Nursing And Midwifery Training College Kpembe	329. St. Francis College Of Education
273. Nursing And Midwifery Training College- Tarkwa	330. St. Joseph Hospital Jirapa
274. Nursing And Midwifery Training College Teshie	331. St. Monica's College Of Education
275. Nursing And Midwifery Training College Twifo Praso	332. St. Patrick's Nursing And Midwifery Training School
276. Nursing And Midwifery Training College Zuarungu	333. St. Teresa's College Of Education
277. Nursing And Midwifery Training School-Goaso	334. St. Vincent Colleg Of Education
278. Nursing Training College Sampa	335. State Intrests And Governance Authority
279. Nursing Training College Sefwi Wiawso	336. Students Loan Trust Fund
280. Nusrat Jahan Ahmadiyya College Of Education	337. Suaman District Assembly
281. Obuasi Municipal Assembly	338. Suame Municipal Assembly
282. Oda Government Hospital	339. Suhum Municipal Assembly
283. Office Of The Administrator-General	340. Suntreso Government Hospital
284. Office Of The Attorney-General And Ministry Of Justice	341. Sunyani Municipal Assembly
285. Office Of The Head Of Civil Service	342. Sunyani Technical University
	343. Sunyani West Municipal Assembly
286. Office Of The Head Of The Local Government Services	344. Tafo Government Hospital
287. Office Of The Registrar Of Companies	345. Tain District Assembly
288. Offinso College Of Education	346. Tain District Hospital

## 2024 PROCUREMENT PLAN SUBMISSIONS ON GHANEPS AS AT 20TH FEBRUARY, 2024

- 347. Takoradi Technical University
- 348. Tamale Central Hospital
- 349. Tamale College Of Education
- 350. Tamale Technical University
- 351. Tano South Municipal Assembly
- 352. Tema General Hospital
- 353. Tema Metropolitan Assembly
- 354. Tema West Municipal Assembly
- 355. Tetteh Quarshie Memorial Hospital
- 356. Tolon District Hospital
- 357. Trauma And Specialist Hospital
- 358. University For Development Studies
- 359. University Of Cape Coast
- 360. University Of Environment And Sustainable Development
- 361. University Of Ghana
- 362. University Of Ghana - College Of Education
- 363. University Of Ghana - College Of Humanities
- 364. University Of Media Arts And Communication
- 365. University Of Professional Studies Accra
- 366. Upper Denkyira East Municipal Assembly
- 367. Upper Denkyira West District Assmebly
- 368. Upper East Regional Health Directorate-Bolgatanga
- 369. Upper Manya Krobo District Assembly
- 370. Upper West Akim District Assembly
- 371. Ussher Hospital
- 372. Volta Regional Coordinating Council
- 373. Volta Regional Hospital
- 374. Volta River Authority
- 375. Wa Municipal Assembly
- 376. Wassa Amenfi Central District Assembly
- 377. Wesley College Of Education
- 378. West Akim Municipal Assembly
- 379. West Gonja District Assembly
- 380. Winneba Municipal Hospital
- 381. Worawora Government Hospital
- 382. Yendi Municipal Assembly



As we stand at the threshold of New Year, we want to take a moment to express our gratitude and extend warm wishes to every one of you. Our continued success has been driven by your support and dedication throughout the past year.

First, I would like to thank the Editorial committee of the Authority for the writing and publishing of the bi-monthly e-bulletin. Thank you for your hard work.

To our esteemed contributors, we appreciate your invaluable contribution. Your insightful articles, essays, and your engaging content have enriched our publication and sparked meaningful discussions among our readers. We are truly grateful for the opportunity to collaborate with such talented individuals.

To our loyal readers, we extend our sincere thanks for your continued enthusiasm and support. Your passion for knowledge and eagerness to engage with our content are the reasons we do what we do.

Last but not least, the editorial committee will brief you on every edition and also the members in the committee will work tirelessly to make sure that every publication will be on time.

*Written by*

*Thomas K. Bondzi - Head, IT (Chairperson of the Editorial Committee)*

*Sarah Amoako - National Service Personnel ( Corporate Affairs)*

## GHANEPS USER EXPERIENCE: PRACTITIONER'S PERSPECTIVE

*Starts from page 2*

It also required more labour, as well as other challenges such as stated below:

- Time consuming
- Process delay
- Costly processes
- Reporting difficulties
- Miscommunication
- Record Management

In view of these, the Nursing and Midwifery Training College, Tarkwa under the leadership of Mrs. Netta Forson Ackon, the immediate past Principal, accepted the use of the software immediately the college was enrolled on the GHANEPS to avoid procurement infractions. In **June 2021 the college started using the GHANEPS software and has floated about 80 tenders which have been successfully awarded.** The current Principal, Mrs. Patience Nawaane, has also encouraged the continued usage.

The software has enhanced visibility and given centralized access to all data, making work easier by means of exporting and importing documents when required. GHANEPS has also provided greater control over the procurement processes. It has enhanced a wider supplier, contractors and consultant scope (ensure open competitiveness)

GHANEPS software has also minimized audit queries and helped in filing and exchanging of information between the college and its vendors. Addendum information are also easily published without any difficulties.

The system has also minimized cost since bulky tender documents are no longer printed. The software also allows vendors to submit only mandatory document for easy evaluation. The software do not allow users to proceed to the next action if it detects noncompliance of the Procurement Law, hence Procurement procedures are easily monitored. GHANEPS guide users to meet the required timelines stated in Public Procurement Act 2003, (663) as amended.

The software is very transparent and gives a better vendor selection, collaboration and visibility and cannot be manipulated. In the year 2022 the institution recorded zero audit observation due to the use of GHANEPS.



## GHANEPS USER EXPERIENCE: PRACTITIONER'S PERSPECTIVE

With GHANEPS, Request for Quotation can be published and evaluated within the shortest possible time as required by the institution meeting emergency timelines.

Vendors need not travel long hours to purchase tender document. They sit in the comfort of their homes to access tenders, respond and receive their notification of Award of contracts on the system. Unsuccessful tenderers are also notified on the system. Procurement processes and approval are easily accessed anytime, anywhere any day by the users. Comparatively, more suppliers and contractors respond to tenders published on GHANEPS than the manual Procurement which yields high competition leading to high quality with competitive prices. GHANEPS is accessible and convenient to use and the software can be used by all procurement practitioners and users with little training. Since the use of the GHANEPS software, we have recorded few challenges among which include bad network and availability of vendors meeting bidding timelines.

I recommend that, the system should be linked to institutions such as PPA, GRA, SSNIT and Registrar General among others that are required for the authentication of all mandatory documents, since manual procedures are still used to check these mandatory documents and these are prone to mistakes.

Also, measures should be put in place to refund sales of tender documents to the various institutions/Agencies to cater for the cost of internet services that are paid for which they are already overstretched with the use of Internally Generated Funds.

**THROUGH IT ALL GHANEPS IS A GOOD SOFTWARE AND I ENTREAT ALL PROCUREMENT ENTITIES TO ADOPT IT USE.**

*Written by Theresa Kumi - Senior Procurement Manager*

*Nursing and Midwifery Training College*

## THRESHOLD IN PERSPECTIVE: SINCE 2016

*The Editorial Team collected responses from Procurement Professional working in various Public Entities to evaluate their experience using the Ghana Electronic Procurement System (GHANEPS).*

### 1. How has your GHANEPS usage been so far?

Being able to use the GHANEPS has been quite exciting. Indeed, the first several days were quite challenging, particularly with the navigation. However, the difficulties in figuring out the different system modules have been solved with regular use. This experience applies to every user of the system when it was first implemented at my workplace. The PPA GHANEPS team was almost often relied upon to offer support and was always available to help both in person and remotely whenever we encountered or ran into an issue. I believe that the PPA GHANEPS team deserves a great deal of praise for their outstanding work and for their extraordinary commitment to ensuring the system's sustainability. My personal conviction and commitment to promote GHANEPS in my work environment has paid off. Indeed, the use of GHANEPS is seamless. It makes the procurement process easy since all documentation is electronically processed. This helps to have accurate documentation and reduces interference. Although the volume of procurement transactions processed through GHANEPS is considerably low, the recent directives from the Ministry of Finance and Public Procurement Authority could be a game changer as Entities are compelled to increase the volume of their respective Entities procurement processed through GHANEPS.

### 2. How has the usage of GHANEPS impacted procurement in your Entity?

The use of the GHANEPS has helped my organization in many ways even though the volume of procurement transactions is low. However, the few transactions processed through the GHANEPS has brought about great efficiency in our procurement process. It provides convenience as evaluation panels can remotely carry out their evaluation role irrespective of their location without recourse to their normal job schedule. We have also saved on procurement transaction costs. Unlike the manual process where huge tender documents are printed, the coming on board on GHANEPS has reduced printing cost and human resource cost. GHANEPS provides an incredible amount of documentation to meet all procurement audit and compliance expectations. The sequence and methodical process allow all process to be religiously followed through thereby increasing process transparency.

## THRESHOLD IN PERSPECTIVE: SINCE 2016

### 3. How has the usage of GHANEPS benefited your Entity?

GHANEPS has increased the procurement processing speed thereby reduced the procurement cycle lead time and ultimately increased the overall procurement process and delivery turn-around time. Moreover, the use of GHANEPS for the few procurement transactions carried out since the go-live has helped reduce tender documents printing cost. GHANEPS offers a great deal of convenience to all users within the GHANEPS ecosystem.

### 4. What do you like most about GHANEPS?

GHANEPS as procurement digitalization tool enforces and promotes procurement process transparency and equity. The convenience and seamlessness characterized by most enterprise resource planning (ERP) systems can be said of GHANEPS as well. The use of the system is easier with little human interference required.

### 5. How easy or difficult is it to use GHANEPS?

The use of GHANEPS becomes difficult at the earlier stage of usage, which is true of most systems. However, continuous use provides hands-on experience and overtime becomes easy and simple to navigate. GHANEPS is user friendly making it easy for new persons to easily adapt so quickly. As with any system, the volume of database processed at any point in time requires resilient internet support and back-end equipment. Anything short of this essential infrastructure support will affect the efficiency and effectiveness of the system.

The lack of stable internet connectivity sometimes poses a challenge to the smooth processing of procurement transactions through GHANEPS. The effect of it may increase lead time and user disaffection and it is difficult to access the portal.

## THRESHOLD IN PERSPECTIVE: SINCE 2016

### 6. What are the challenges you have experienced using GHANEPS?

The major challenge associated with the use of GHANEPS is the internet. The internet connection to the GHANEPS portal is sometimes unstable making it difficult to process documents with speed. The approval process cycle is comparatively complex which slows down the approval lead time. There are occasions of double taxation submissions by suppliers which are only determined during evaluation. As earlier indicated, the entire navigation process within the GHANEPS environment presents challenges to many first-time users. Difficulties in receiving emails and other evaluators delaying in reviewing their tenders.

### 7. What are the recommendations you will suggest

- PPA should also embark on more training to suppliers since a lot still submitted documents with errors.
- Head of Procurement should be given some level of system right to track pending activities in all users including approving authority's queues in order send notifications and reminders.
- The Public Procurement should be amended to make the use of GHANEPS a mandatory tool for the processing of all procurement transactions in the public sector.
- PPA-GHANEPS Team should develop a simple step-by-step process or navigation flow-chart for easy reference for all users within the GHANEPS ecosystem.

*Written by Moses Mpae—Head of Procurement  
National Communication Authority (NCA)*

**PPA e-BULLETIN**

**Public  
Procurement  
Authority**  
Improving Efficiency and  
Transparency in Public Procurement

Please submit your  
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Suggestions  
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Via our social Media Handles



**Public Procurment Authority, Ghana**



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**EDITORIAL TEAM**

*THOMAS K. BONDZI—DEPUTY DIRECTOR, MANAGEMENT  
INFORMATION SERVICES (MIS)*

*SHEILA DARKEY—DEPUTY DIRECTOR, COMPLIANCE MONITORING  
& EVALUATION*

*EDWINA J. SAFEE-BOAFO—DEPUTY DRECTOR, CAPACITY  
DEVELOPMENT*

*MARIAN OTENG—OFFICER., CORPORATE AFFAIRS AND FACILITIES  
MANAGEMENT*

*AMBROSE GYASI—RESEARCH POLICY & PLANNING*

*SARAH AMOAKO—NATIONAL SERVICE PERSONNEL*

**PHONE**

0302738140-6

0552565494

0505846550

**POSTAL ADDRESS**

PMB 30 MINISTRIES  
ACCRA



**Public Procurement Authority, Ghana**



**@PPA\_ghana**