



**Public
Procurement
Authority**
Improving Efficiency and
Transparency in Public Procurement

PPA e-Bulletin

MARCH-APRIL 2023 EDITION

In this edition

Application of Framework Agreement (FWA): An
Outlook of its implementation in the second decade
of the Public Procurement Act 663 as Amended

Training Calendar



Public Procurement Authority, Ghana



@PPA_ghana



www.ppp.gov.gh

e-Bulletin

Theme: Framework Agreement

In this Edition

- ◆ *Application of Framework Agreement - An Outlook on its implementation in the second decade of the public procurement Act 663 as Amended - Pg. 2, 7, 8,9,10 & 11*
- ◆ *Online Procurement Submissions— Pg. 3 & 5*
- ◆ *Editorial - Pg. 5 & 6*
- ◆ *Training Calendar - Pg.12 & 13*

APPLICATION OF FRAMEWORK AGREEMENT (FWA) – AN OUTLOOK ON ITS IMPLEMENTATION IN THE SECOND DECADE OF THE PUBLIC PROCUREMENT ACT 663 AS AMENDED



Can we conveniently say that we have found the remedy to bulk breaking? Or will this menace continue to partly hinder the attainment of value for money in Ghana's public procurement system?

The introduction of Guidelines on Framework Agreement (FWA) in Ghana's public procurement system in 2012, was somewhat heralded as an answer to the long-standing problem of bulk breaking, with its attendant effects of high transaction costs and price distortions. Clearly, the Public Procurement Act, Act 663 as amended in section 21(6) prohibits bulk breaking. For two decades of its existence, the Public Procurement Authority (PPA) has continuously harmonized the processes of public procurement in Ghana and promoted fairness, transparency, and accountability in the country's public procurement system. It has consistently sensitized public entities on the use of appropriate procurement

Continued on Pg. 7

ONLINE PROCUREMENT PLAN SUBMISSIONS AS AT 26TH APRIL, 2023

1	Accra Psychiatric Hospital	60	Ghana Communication Technology University
2	Ada East District Hospital	61	Ghana Cylinder Manufacturing Company
3	Agona West Municipal Assembly	62	Ghana Education Service (Hq)
4	Agortime-Ziope District Assembly	63	Ghana Enterprise Agency
5	Aircraft Accident And Incident Investigation And Prevention Bureau	64	Ghana Exim Bank
6	Akuapem South Municipal Assembly	65	Ghana Grid Company Limited
7	Akuse Government Hospital	66	Ghana Health Service - Hq
8	Al-Faruq College Of Education-Wenchi	67	Ghana Institute Of Journalism
9	Amansie Central District Assembly	68	Ghana Institute Of Languages
10	Anyaa Polyclinic	69	Ghana Integrated Aluminium Development Corporatio
11	Asante Akim South Municipal Assembly	70	Ghana Investment Fund For Electronic Communication
12	Asokwa Municipal Assembly	71	Ghana Library Authority
13	Asonomanso Government Hospital	72	Ghana Meteorological Agency
14	Asunafo North Municipal Assembly	73	Ghana National Gas Company Limited
15	Atiwa East District Assembly	74	Ghana National Petroleum Corporation
16	Atiwa West District Assembly	75	Ghana National Service Scheme
17	Atua Government Hospital	76	Ghana Reinsurance Plc
18	Audit Service	77	Ghana Revenue Authority
19	Bank Of Ghana	78	Ghana Shippers' Authority
20	Bekwai Municipal Hospital	79	Ghana Standards Authority
21	Berekum East Municipal Assembly	80	Ghana Tourism Authority
22	Bia East District Assembly	81	Ghana TVET Service
23	Bibiani Anhwiaso Bekwai Municipal Assembly	82	Ghana Water Company Limited
24	Birim Central Municipal Assembly	83	Greater Accra Regional Hospital
25	Birim South District Assembly	84	Guan District Assembly
26	Bole District Hospital	85	Gushegu Municipal Assembly
27	Bosome Freho District Assembly	86	Hohoe Municipal Assembly
28	Bui Power Authority	87	Internal Audit Agency
29	Bureau Of Ghana Languages	88	Jaman North District Assembly
30	Central Regional Health Directorate	89	Kade Government Hospital
31	Central Tongu District Assembly	90	Kadjebi District Assembly
32	Centre For Plant Medicine Research	91	Karaga District Assembly
33	Coastal Development Authority	92	Kasoa Polyclinic
34	College Of Nursing And Midwifery Nalerigu	93	Keta Municipal Assembly
35	Commission On Human Right And Administrative Justice	94	Keta Municipal Hospital
36	Controller And Accountant General Department	95	Ketu North Municipal Assembly
37	Council For Scientific And Industrial Research	96	Ketu South Municipal Assembly
38	Department Of Social Welfare	97	Ketu South Municipal Hospital
39	Dormaa Central Municipal Assembly	98	Kibi Government Hospital
40	East Gonja Municipal Assembly	99	Koforidua Technical University
41	Eastern Regional Hospital	100	Kpando Municipal Assembly
42	Ejura Government Hospital	101	Krowor Municipal Assembly
43	Electoral Commission Of Ghana	102	Kumbungu District Assembly
44	Enchi College Of Education	103	Kwabre East Municipal Assembly
45	Enchi Government Hospital	104	Kwadaso Municipal Assembly
46	Environmental Protection Agency	105	Kwahu Afram Plains North District Assembly
47	Essam Government Hospital	106	Kwahu East District Assembly
48	Fair Wages And Salaries Commission	107	Lands Commission
49	Financial Intelligence Centre	108	Law Reform Commission
50	Fisheries Commission	109	Lower Manya Krobo Municipal Assembly
51	Food And Drugs Authority	110	Mampong Government Hospital
52	Forestry Commission	111	Maternal And Child Health Hospital
53	Ga West Municipal Hospital	112	Minerals Commission
54	Gambaga College Of Education	113	Minerals Income Investment Fund
55	Ghana Airports Company Limited	114	Ministry Of Chieftaincy And Religious Affairs
56	Ghana Book Development Council	115	Ministry Of Communications
57	Ghana College Of Pharmacists	116	Ministry Of Energy
58	Ghana College Of Physicians And Surgeons	117	Ministry Of Environment Science Technology And Innovation
59	Ghana Commodity Exchange	118	Ministry Of Food And Agriculture
		119	Ministry Of Parliamentary Affairs

ONLINE PROCUREMENT PLAN SUBMISSIONS AS AT 26TH APRIL, 2023

120	Ministry Of Sanitation And Water Resources	165	Petroleum Commission
121	Ministry Of Tourism Arts And Culture	166	Pharmacy Council
122	Ministry Of Works And Housing	167	Presby Women College Of Education- Aburi
118	Ministry Of Food And Agriculture	168	Presbyterian College Of Education- Akropong
123	Ministry Of Youth And Sports	169	Pru East District Assembly
119	Ministry Of Parliamentary Affairs	170	Psychiatric Nurses Training College Ankaful
124	Mother And Child Hospital Kasoa	171	Public Procurement Authority
120	Ministry Of Sanitation And Water Resources	172	Quality Control Company Limited
121	Mount Mary College Of Education	173	Regional Health Directorate Ghana Health Service
122	National Commission On Culture	174	Rent Control Department
122	National Commission On Culture	175	Savelugu Municipal Hospital
128	National Communications Authority	176	Sda College Of Education-Asokore Koforidua
123	Ministry Of Youth And Sports	177	SDA Nursing And Midwifery Training College
129	National Film And Television Institute	178	Sic Life Company Limited
130	National Film And Television Institute	179	Social Security And National Insurance Trust
125	National Film And Television Institute	180	Sogakope Hospital
126	National Peace Council	181	South Dayi District Assembly
133	National Pensions Regulatory Authority	182	St Annes Hospital Damongo
127	National Commission On Culture	183	St. Teresa's College Of Education
134	National Petroleum Authority	184	Suhum Municipal Assembly
128	National Communications Authority	185	Takoradi Technical University
135	National Road Safety Authority	186	Tamale Central Hospital
130	National Sports Authority	187	Tamale College Of Education
130	National Sports Authority	188	Tamale Technical University
130	National Teaching Council	189	TDC Development Company Limited
138	New Abirem Government Hospital	190	Tema General Hospital
131	National Labour Commission	191	Tetteh Quarshie Memorial Hospital
132	National Peace Council	192	University For Development Studies
133	National Pensions Regulatory Authority	193	University Of Health And Allied Sciences
134	National Petroleum Authority	194	University Of Mines And Technology
135	National Road Safety Authority	195	Upper Denkyira West District Assembly
136	National Sports Authority	196	Upper West Akim District Assembly
137	National Teaching Council	197	Volta Regional Hospital
138	New Abirem Government Hospital	198	Volta River Authority
139	New Juaben South Municipal Assembly	199	Wassa Akropong Government Hospital
140	Nkwanta South Municipal Hospital	200	Wassa Amenfi Central District Assembly
141	North Tongu District Assembly	201	Wassa Amenfi East Municipal Assembly
142	Northern Electricity Distribution Company Limited	202	West Akim Municipal Assembly
143	Nsawam Adoagyiri Municipal Assembly	203	West Gonja District Assembly
144	Nsawam Government Hospital	204	Yilo Krobo Municipal Assembly
145	Nuclear Regulatory Authority		
146	Nurses And Midwives Training College - Tamale		
147	Nurses Training College - Ho		
148	Nurses Training College Damongo		
149	Nursing And Midwifery Council Of Ghana		
150	Nursing And Midwifery Training College Asankrangwa		
151	Nursing And Midwifery Training College Koforidua		
152	Nursing And Midwifery Training College Kpembe		
153	Nursing And Midwifery Training College- Tarkwa		
154	Nursing And Midwifery Training College Teshie		
155	Nursing And Midwifery Training College Twifo Praso		
156	Obuasi Government Hospital		
157	Oda Government Hospital		
158	Office Of The Attorney-General And Ministry Of Justice		
159	Office Of The Head Of Civil Service		
160	Office Of The Head Of The Local Government Services		
161	Office Of The Registrar Of Companies		
162	Old Tafo Municipal Assembly		
163	Oti Regional Health Directorate		
164	Peki Government Hospital		



Hello Readers, welcome to the March-April 2023 Edition. This year marks two decades since the enactment of the Public Procurement (2003) Act 663. Because of its enactment, Ghana's public procurement process has been streamlined and is now fair, transparent, and non-discriminatory.

In this edition, we will look extensively at Framework Agreement (FWA) in Ghana.

Also known as “Blanket Purchase Agreement”, Framework Agreement is an agreement put in place with a provider or a range of providers that enables the buyer to purchase without running repetitive tendering processes. Under Section 98 of Act 663 as amended, Framework Agreement “means a long-term, agreement with suppliers, contractors and providers of non-consulting services which sets out terms and conditions under which specific procurements (call-offs) can be made throughout the term of the agreement”.

It is ideal to use Framework Agreements when similar items are needed by multiple sections or units within a Procurement Entity. Additionally, it can be used to procure common and recurring items for users.

The benefits of Framework Agreements include (to mention a few):

- Framework Agreements have proved over time to deliver Value for Money as a result of economies of scale obtained from procurement.
- It also saves time in the procurement of Goods, Works and Services since there is no need to issue repeated tenders.

EDITORIAL

- Storage cost is also minimized because FWA makes the supplier the stockholder of the goods until call-offs are made by the purchaser or buyer.

In 2021, the Authority with support from the European Union engaged Ernst and Young (EY) to develop a Standard Tender Document (STD) on the Framework Agreement to be used by all public entities. Ernst and Young successfully developed STDs for FWAs Goods, Works and Technical Services. Since then, nationwide training programs have been conducted on its application, and some entities already applying it in their procurement processes.

This edition aims to inform our readers about the concept, implementation, and benefits of Framework Agreements in Ghana. Keep Reading!

Written by:

Sheila Darkey
Marian Abena Oteng



Public Procurement Authority
Improving Efficiency and Transparency in Public Procurement

Please submit your
**Questions
Suggestions
Comment**

Via our social Media Handles

 **Public Procurment Authority, Ghana**
 **PPA_ghana**



APPLICATION OF FRAMEWORK AGREEMENT (FWA) – AN OUTLOOK ON ITS IMPLEMENTATION IN THE SECOND DECADE OF THE PUBLIC PROCUREMENT ACT 663 AS AMENDED

Starts from Pg. 2

According to the United Nations Commission on International Trade Law (UNCITRAL), Framework Agreement (FWA) means “an agreement between the procuring entity and the selected supplier (suppliers) or contractor (or contractors) concluded upon completion of the first stage of the framework agreement procedure”. A framework agreement is therefore an offer from a potential supplier to deliver goods, works, and/services at pre-negotiated prices, under predetermined terms and conditions, when and if necessary. A framework agreement is not a contract but rather it is a document outlining the contract terms (clauses) that apply to contracts (call-offs) (purchase orders) made available by the FWA.

It is important to consider that even before Ghana decided to adopt the idea of framework agreements in its procurement process, the UNCITRAL identified few nations, such as Botswana and Ethiopia in 2006, that already had some experience using framework agreements in public procurement. In Botswana for instance, the use of framework agreement is outlined in the Public Procurement and Asset Disposal Regulation (PPADR), which like Ghana’s Guidelines on Framework Agreements in public procurement, posit that entities must use Framework Agreements for the procurement of goods, works, and services that they need continuously or repeatedly and on a regular basis.

A significant outcome of using a FWA is the fact that this procedure has a faster processing time and minimal paperwork due to the advance settlement of prices and terms, eliminating further negotiation. Without a doubt, the adoption of Framework Agreements has aided nations such as Botswana and Ethiopia in reducing the time and effort required for public procurement while achieving value for money at a lower cost to the government.

THE GHANA SITUATION

During the first decade of administration, the Public Procurement Authority through its monitoring and evaluation activities, discovered that several entities bought similar common-use commodities in small, uneconomic quantities from various sources, leading to high transaction costs.

To solve this problem, the PPA developed Framework Agreement Guidelines that required public entities to

APPLICATION OF FRAMEWORK AGREEMENT (FWA) – AN OUTLOOK ON ITS IMPLEMENTATION IN THE SECOND DECADE OF THE PUBLIC PROCUREMENT ACT 663 AS AMENDED

procure continuously or frequently used goods using FWAs. This was done to ensure that entities were not engaging in bulk breaking and thus contravening Act 663's requirements.

Defined in section 98 of Act 663 as amended, as “a long-term agreement with suppliers, contractors and providers of non-consulting services which sets out terms and conditions under which specific procurements (Call-offs) can be made throughout the term of the agreement”, the concept of Framework Agreement (FWA) has increasingly become topical in the public procurement space of Ghana. As part of the amendments to the Public Procurement Act 2003 (Act 663) in 2016, this concept was introduced as a means of conducting procurement in section 34A (1) (d). FWA is therefore not a method, but a procedure used in carrying out the various methods of procurement as stipulated in the Fifth Schedule of Act 663 as amended.

FWA in Ghana spans a period of three (3) years and is in two forms: Single Supplier Framework and Multiple Supplier Framework Agreement. No contract exists until a call-off against a FWA is issued by an entity. Framework Agreement occurs in two stages in order to establish an agreement and Call-off contracts:

- **Stage 1 is the conclusion of a FWA between a Procurement Entity/Lead Entity/ Procurement Agent and a Single/ Multiple Supplier(s).**
- **Stage 2 is the conclusion of a Call-off contract between a Procurement Entity /Lead Entity/ Procurement Agent and a Single/ Multiple Supplier(s).**

The FWA procedure needs to fulfil certain conditions in order to be effective, such as: Goods procured should be off-the-shelf or common use with standard specifications. It is also used where there is frequent reordering based on the same or similar requirements as well as when it is possible that the initial demand is unknown. Additionally, it is used for technical services that are simple and non-complex in nature and may be required from time to time by the same entity or multiple entities.

LEVEL OF PROGRESS OF FWA IN THE SECOND DECADE OF ITS IMPLEMENTATION

The European Union through the Technical Assistant to Ministry of Finance for the implementation of the Ghana Public Financial Management Support Program, contracted Messrs Ernst & Young (EY) to develop training

APPLICATION OF FRAMEWORK AGREEMENT (FWA) – AN OUTLOOK ON ITS IMPLEMENTATION IN THE SECOND DECADE OF THE PUBLIC PROCUREMENT ACT 663 AS AMENDED

modules to conduct training of all procurement professionals involved in the public procurement process. From 2019 to 2021, Messrs EY worked with PPA and all other relevant agencies to address their concerns regarding the application of FWA. Messrs EY reviewed the already existing PPA Guidelines on FWA and subsequently, developed two (2) out of six (6) modules identified, and rolled out training to selected public entities. The 2 modules are Principles and Guidelines for Framework Agreement (FWA) and Preparation of Tender Documents for FWA-Primary Procurement.

The Authority also received assistance from Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH in 2022, and through the consortium of Participle and GOBA Worldwide Consultants under the GovID – STEP arrangements engaged Messrs EY to support PPA to develop the remaining 4 modules on Tendering Processes, Evaluation of Tenders, Call-off Contract Process and Administration of Call-off Contract as well as the STD's for FWA using PQ. The team also developed Standard Tender Documents (STDs) for Price Quotation methods for all the procurement categories.

In March 2022, staff of PPA benefitted from a Training of Trainers (ToT) programme organized to equip them with the required knowledge and skills to use the developed modules to carry out training on FWA. The Authority has plans of rolling out the FWA training nationwide for the benefit of all Procurement Entities. However, it is currently constrained with funding of the programme. In the interim, the Authority has been conducting training on FWA for entities that have made special requests for the training.

CHALLENGES

Some major challenges of FWA include the following:

- Fear of abuse of FWAs in terms of limiting competition. The 3-year duration allowable for FWA may in some instances hinder competition due to the prolonged engagement of a few service providers by Procurement Entities. However, with extensive public sensitization on the use of FWAs, this challenge will be mitigated.
- Difficulty in adjusting prices in instances where price instability prevails due to fluctuations in some economic

APPLICATION OF FRAMEWORK AGREEMENT (FWA) – AN OUTLOOK ON ITS IMPLEMENTATION IN THE SECOND DECADE OF THE PUBLIC PROCUREMENT ACT 663 AS AMENDED

indicators such as exchange rates and inflation rates.

- Difficulty of estimating the value of FWAs. There is a difficulty in monitoring the Framework Agreement process in its entirety and precisely measuring its impacts.

BENEFITS

Significant benefits associated with the use of Framework agreements in the procurement process include the following:

Using FWAs first and foremost ensures faster processing time and delivery in the procurement process. By entering the FWA, Service Providers and Entities will reduce the time and delivery of service that would otherwise occur by starting a new procurement process whenever an Entity needs to procure goods, works or services. For agreements that will span the three years, both the Service Provider and the Entity will benefit from the convenience of faster processing time and delivery of service in procurement.

Secondly, implementing FWAs also guarantees that acquisition expenses associated with procurement processes are minimized. In the absence of the FWA, expenses such as the ones associated with requests for tenders each time an Entity deems it fit, as well as the costs of contacting suppliers and stationery used in other procurement processes, are reduced to the barest minimum.

Additionally, by adopting FWAs, Procuring Entities enjoy economies of scale which contributes to the attainment of value for money. Moreover, all other Entities that use the FWA are assured of competitive pricing of goods and services procured throughout the procurement process.

Finally, the risk and cost of maintaining inventory for the entities is minimized because the FWA requires the Service Providers to hold goods until a call-off is made by the Entity.

APPLICATION OF FRAMEWORK AGREEMENT (FWA) – AN OUTLOOK ON ITS IMPLEMENTATION IN THE SECOND DECADE OF THE PUBLIC PROCUREMENT ACT 663 AS AMENDED

WAY FORWARD

Ghana's Public Procurement system stands to gain immensely from the full implementation of Framework Agreement. FWAs will contribute to the achievement of value for money through efficient procurement practices such as reduced transaction costs and shorter delivery times.

Evidently, the Public Procurement Authority continues to make significant progress in its implementation of Framework Agreement in the second decade of Act 663 as amended despite its challenges. With adequate funding of the training of all public sector institutions across the country on the principles and guidelines as well as the use of the FWA tender documents, it is expected that this intervention will augment and ensure effectiveness of the public procurement process. Additionally, when FWA is deeply embedded in our procurement system, we would have enough data available to precisely measure its impact towards attainment of value for money.

Written by

Edwina Judith Safee-Boafo

Ambrose Gyasi

References

<https://uncitral.un.org/sites/uncitral.un.org/files/media-documents/uncitral/en/2011-model-law-on-public-procurement-e.pdf>

<https://www.researchgate.net/>

[publication/342530209_Framework_agreements_in_public_procurement_in_Africa_Progress_and_limitations](https://www.researchgate.net/publication/342530209_Framework_agreements_in_public_procurement_in_Africa_Progress_and_limitations)

PPA Guidelines on Framework Agreement documents

TRAINING CALENDER

The Public Procurement Act, 2003, Act 663 as amended requires the **Public Procurement Authority (PPA)** to provide training and build capacity of public officers involved in public procurement at all levels in the public entities. In furtherance to this objective the Authority has outlined training programmes for 2023.

SECOND QUARTER (APRIL - JUNE)

NO	COURSE TITLE	DAYS	DATE	DEADLINE	LOCATION
1	Public Procurement & Submitting a winning Tender	2	4 th – 5 th April,2023	29 th March,2023	Accra
2	Public Procurement & Submitting a winning Tender	2	12 th – 13 th April,2023	6 TH April,2023	Kumasi
3	Understanding the Procurement Best Practices on Preparation and Evaluation of Framework Agreement to efficiently manage Entity's resources and time.	4	9 th – 12 th May, 2023	2 nd May, 2023	Koforidua
4	Understanding the Procurement Best Practices on Preparation and Evaluation of Framework Agreement to efficiently manage Entity's resources and time.	4	23 rd – 26 th May,2023	16 th May, 2023	Kumasi
5	Effective Tender Preparation and Evaluation for Goods and Technical Services	4	6 th – 9 th June,2023	30 th May,2023	Koforidua

THIRD QUARTER (JULY - SEPTEMBER)

NO	COURSE TITLE	DAYS	DATE	DEADLINE	LOCATION
1	Sustainable Public Procurement	3	4 th -6 th July,2023	28 th June,2023	Accra
2	Newly Developed Standardized Procurement Audit Framework (SPAF) To Conduct/Carry Out/ Execute/ All Procurement Related Audit in Ghana	4	11 th -14 th July,2023	5 th July,2023	Koforidua
3	Newly Developed Standardized Procurement Audit Framework (SPAF) To Conduct/Carry Out/ Execute/ All Procurement Related Audit in Ghana	4	25 th – 28 th July,2023	19 th July,2023	Kumasi
4	Contract Administration for Goods Technical Services	3	8 th -10 th August,2023	2 nd August,2023	Koforidua
5	Contract Administration for Works and Consultancy Services	3	15 th -17 th August,2023	9 th August,2023	Koforidua

TRAINING CALENDER

FOURTH QUARTER (OCTOBER – DECEMBER)

NO	COURSE TITLE	DAYS	DATE	DEADLINE	LOCATION
1	Effective Tender Preparation and Evaluation for Goods and Technical Services	4	3 rd - 6 th October,2023	27 th September,2023	Koforidua
2	Effective Tender Preparation and Evaluation for Works and Consultancy Services	4	10 th - 13 th October,2023	4 th October,2023	Koforidua
3	Public Procurement & Submitting a winning Tender	2	24 th - 25 th October,2023	18 th October,2023	Accra
4	Understanding the Procurement Best Practices on Preparation and Evaluation of framework Agreement to efficiently manage Entity's resources and time	4	7 th - 10 th November,2023	1 st November,2023	Koforidua
5	Newly developed Standardized Procurement Audit Framework (SPAF) to conduct/carry out/ execute/ All Procurement Related Audit in Ghana	4	14 th - 17 th November,2023	8 th November,2023	Koforidua
6	Understanding the Procurement Best Practices on Preparation and Evaluation of framework Agreement to efficiently manage Entity's resources and time	4	21 st -24 th November,2023	15 th November,2023	Kumasi
7	Newly developed Standardized Procurement Audit Framework (SPAF) to conduct/carry out/ execute /All Procurement related Audit in Ghana	4	5 th - 8 th December , 2023	29 th November, 2023	Kumasi

This training workshops will provide opportunities for procurement practitioners to acquire further insights in the public procurement profession. Participants will also have opportunity to go through **SIMULATION** and **CASE STUDIES** on each of the workshops. *We offer customized training solutions. Training can be delivered in-house.*

Course Fees:

NO OF DAYS	NON-RESIDENTIAL	RESIDENTIAL
2	GHC 1,800.00	GHC 3,900.00
3	GHC 2,700.00	GHC 5,400.00
4	GHC 3,600.00	GHC 6,900.00

Note: *Residential package includes accommodation and feeding a night before the workshop. Charges are subject to change in effect due to market conditions*

Further information can be obtained through the following:

PPA Website : www.ppa.gov.gh/trainings
 Contact : +233 302 296 4607
 Email : training@ppa.gov.gh

PPA TRAINING – EMPOWERING PROCUREMENT PROFESSIONALS



EDITORIAL TEAM

*THOMAS K. BONDZI—DEPUTY DIRECTOR, MANAGEMENT
INFORMATION SERVICES (MIS)*

*SHEILA DARKEY—PRINCIPAL OPERATIONS OFFICER, COMPLIANCE
MONITORING & EVALUATION*

*EDWINA J. SAFEE BOAFO—SENIOR OFFICER, CAPACITY
DEVELOPMENT*

*MARIAN OTENG—OFFICER., CORPORATE AFFAIRS AND FACILITIES
MANAGEMENT*

AMBROSE GYASI - OPERATIONS

PHONE

0302738140-6

0552565494

0505846550

POSTAL ADDRESS

PMB 30 MINISTRIES

ACCRA



Public Procurement Authority, Ghana



@PPA_ghana