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e-Bulletin

Theme: The Year In Recap

In this Edition

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It's the end of the year 2022 – a time to pause and reflect on the achievements and challenges throughout the year. It is also the time when we set some resolutions for the near or long term. Let me first take this opportunity to thank the Board, Management, and Staff of the Public Procurement Authority (PPA) for the efforts they put in achieving most of our objectives as per our core mandates. I am happy we tackled a challenging year and turned it into a successful one. Your hard work is greatly appreciated.

I would also like to use this opportunity to thank our stakeholders - Public Entities, Private Sector, Civil Society Organizations, and the Media - for their great contributions and cooperation with the Authority. On behalf of the Board, Management, and Staff of the PPA, we would like to say thank you all for your support.

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GHANEPS PROCUREMENT PLAN SUBMISSIONS AS AT 4TH NOVEMBER, 2022

1	Ablekuma North Municipal Assembly	54	Bui Power Authority
2	Abuakwa South Municipal Assembly	55	Bureau Of Ghana Languages
3	Abura Dunkwa District Hospital	56	Cape Coast Metropolitan Assembly
4	Accra Metropolitan Assembly	57	Cape Coast Teaching Hospital
5	Accra Psychiatric Hospital	58	Central Regional Co-Ordinating Council
6	Accra School Of Hygiene Korle Bu	59	Central Regional Health Directorate
7	Accra Technical University	60	Centre For Plant Medicine Research
8	Achimota Hospital	61	Coastal Development Authority
9	Ada College Of Education	62	College Of Community Health Nursing Winneba
10	Adabraka Polyclinic	63	Commission On Human Right And Administrative Justice
11	Afigya Kwabra North District Assembly	64	Community Water And Sanitation Agency
12	Afigya-Kwabre South District Assembly	65	Controller And Accountant General Department
13	Agona East District Assembly	66	Council For Scientific And Industrial Research
14	Agona West Municipal Assembly	67	Csir-Soil Research Institute
15	Ahafo Ano South-West District Assembly	68	Dambai College Of Education
16	Ahafo Ano-North Municipal Assembly	69	Data Protection Commission
17	Ahanta West Municipal Assembly	70	Department Of Social Welfare
18	Ajumako District Hospital	71	District Hospital Begoro
19	Ajumako Enyan Essiam District Assembly	72	Dormaa Central Municipal Assembly
20	Akenten Appiah-Menka University Of Skills Training And	73	Dunkwa-On-Offin Government Hospital
	Entrepreneurial Development	74	Eastern Regional Co-Ordinating Council
21	Akuapem South Municipal Assembly	75	Eastern Regional Health Directorate
22	Akuse Government Hospital	76	Eastern Regional Hospital
23	Allied Health Professions Council	77	Economic And Organised Crime Office
24	Amansie Central District Assembly	78	Effia-Kwesimintsim Municipal Assembly
25	Amansie South District Assembly	79	Ejisu Government Hospital
26	Amansie West District Assembly	80	Ejura Government Hospital
27	Ankaful Psychiatric Hospital	81	Ekumfi District Assembly
28	Anloga District Assembly	82	Electoral Commission Of Ghana
29	Asamankese Government Hospital	83	Energy Commission
30	Asante Akim Central Municipal Assembly	84	Environmental Protection Agency
31	Asesewa Government Hospital	85	Ewim Polyclinic
32	Ashanti Regional Co-Ordinating Council	86	Fair Wages And Salaries Commission
33	Asikuma Odoben Brakwa District Assembly	87	Fanteakwa South District Assembly
34	Asokore Mampong Municipal Assembly	88	Financial Intelligence Centre
35	Asokwa Municipal Asembly	89	Food And Drugs Authority
36	Asonomanso Government Hospital	90	Forestry Commission
37	Assin Foso Municipal Assembly	91	Foso College Of Education
38	Assin North District Assembly	92	Ga Central Municipal Assembly
39	Assin South District Assembly	93	Ga South Municipal Assembly
40	Atiwa East District Assembly	94	Ghana Academy Of Arts And Sciences
41	Atiwa West District Assembly	95	Ghana Aids Commission
42	Atua Government Hospital	96	Ghana Airports Company Limited
43	Atwima Kwanwoma District Assembly	97	Ghana Atomic Energy Commission
44	Atwima Nwabiagya Municipal Assembly	98	Ghana Broadcasting Corporation
45	Atwima Nwabiagya North District Assembly	99	Ghana Civil Aviation Authority
46	Audit Service	100	Ghana Cocoa Board
47	Awutu Senya East Municipal Assembly	101	Ghana Communication Technology University
48	Ayawaso North Municipal Assembly	102	Ghana Copyright Office
49	Bank Of Ghana	103	Ghana Cylinder Manufacturing Company
50	Bekwai Municipal Assembly	104	Ghana Deposit Protection Corporation
51	Bekwai Municipal Hospital	105	Ghana Education Service (Hq)
52	Birim South District Assembly	106	Ghana Education Trust Fund
53	Bosome Freho District Assembly	107	Ghana Enterprise Agency

GHANEPS PROCUREMENT PLAN SUBMISSIONS AS AT 4TH NOVEMBER, 2022

108	Ghana Export Promotion Authority	162	La General Hospital
109	Ghana Free Zones Authority	163	Lands Commission
110	Ghana Grid Company Limited	164	Ledzokuku Munical Assembly
111	Ghana Health Service - Hq	165	Mampong Government Hospital
112	Ghana Highway Authority	166	Management Development And Productivity Institute
113	Ghana Institute Of Journalism	167	Manhyia District Hospital
114	Ghana Institute Of Languages	168	Maternal And Child Health Hospital
115	Ghana Integrated Aluminium Development Corporation	169	Methodist College Of Education
116	Ghana Integrated Iron And Steel Development Corporation	170	Metro Mass Transit Limited
117	Ghana Investment Promotion Centre	171	Ministry Of Chieftaincy And Religious Affairs
118	Ghana Library Authority	172	Ministry Of Communications
119	Ghana Meteorological Agency	173	Ministry Of Defence
120	Ghana National Gas Company Limited	174	Ministry Of Education
121	Ghana National Petroleum Coporation	175	Ministry Of Environment Science Technology And Innovation
122	Ghana National Service Scheme	176	Ministry Of Finance
123	Ghana Prisons Service	177	Ministry Of Food And Agriculture
124	Ghana Reinsurance Plc	178	Ministry Of Gender Children And Social Protection
125	Ghana School Of Law	179	Ministry Of Health Headquarters
126	Ghana Shippers' Authority	180	Ministry Of Information
127	Ghana Statistical Service	181	Ministry Of Lands And Natural Resources
128	Ghana Tourism Authority	182	Ministry Of The Interior
129	Ghana-India Kofi Annan Centre Of Excellence In Ict	183	Ministry Of Tourism Arts And Culture
130	Gomoa East District Assembly	184	Ministry Of Works And Housing
131	Gomoa Potsin Polyclinic	185	Ministry Of Youth And Sports
132	Gomoa West District Assembly	186	National Commission For Civic Education
133	Greater Accra Regional Hospital	187	National Commission On Culture
134	Ho Municipal Assembly	188	National Communications Authority
135	Ho Technical University	189	National Film And Television Institute
136	Hohoe Municipal Assembly	190	National Identification Authority
137	Hohoe Municipal Hospital	191	National Information Technology Agency
138	Institute Of Local Government Studies	192	National Insurance Commission
139	Internal Audit Agency	193	National Labour Commission
140	Jaman North District Assembly	194	National Pensions Regulatory Authority
141	Juaben Municipal Assembly	195	National Petroleum Authority
142	Kade Government Hospital	196	National Schools Inspectorate Authority
143	Kadjebi District Assembly	197	National Vocational Training Institute
144	Ketu South Municipal Hospital	198	New Abirem Government Hospital
145	Koforidua Technical University	199	New Juaben North Municipal Assembly
146	Komenda Edina Eguafo Abrem Municipal Assembly	200	New Juaben South Municipal Assembly
147	Komfo Anokye Teaching Hospital	201	Nkawie Toase Government Hospital
148	Korle-Bu Teaching Hospital	202	Nkwanta North District Assembly
149	Krachi East Municipal Assembly	203	North East Regional Coordinating Council
150	Krachi West Municipal Assembly	204	Northern Electricity Distribution Company Limited
151	Kumasi Metropolitan Assembly	205	Nsawam Adoagyiri Municipal Asssembly
152	Kumasi South Hospital	206	Nsawam Government Hospital
153	Kumasi Technical University	207	Nuclear Regulatory Authority
154	Kwabre East Municipal Assembly	208	Nurses Training College (Pantang)
155	Kwadaso Municipal Assembly	209	Nursing And Midwifery Council Of Ghana
156	Kwahu Afram Plains North District Assembly	210	Nursing And Midwifery Training College Asankrangwa
157	Kwahu Afram Plains South District Assembly	211	Nursing And Midwifery Training College Bole
158	Kwahu East District Assembly	212	Nursing And Midwifery Training College Cape Coast
159	Kwahu Government Hospital Atibie	213	Nursing And Midwifery Training College Dunkwa-On-Offin
160	Kwame Nkrumah University Of Science And Technology	214	Nursing And Midwifery Training College Fomena
161	Kwesimintsim Government Hospital	215	Nursing And Midwifery Training College Koforidua

GHANEPS PROCUREMENT PLAN SUBMISSIONS AS AT 4TH NOVEMBER, 2022

216	Nursing And Midwifery Training College Korle Bu	268	University Of Ghana
217	Nursing And Midwifery Training College Mampong -	269	University Of Ghana - College Of Education
	Ashanti	270	University Of Ghana - College Of Humanities
218	Nursing And Midwifery Training College Sekondi	271	University Of Ghana-College Of Basic And Applied
219	Nursing And Midwifery Training College- Tarkwa		Sciences
220	Nursing And Midwifery Training College Teshie	271	University Of Ghana-College Of Health Sciences
221	Nursing And Midwifery Training College Twifo Praso	273	University Of Mines And Technology
222	Obuasi Government Hospital	274	University Of Professional Studies Accra
223	Obuasi Municipal Assembly	275	Upper Denkyira East Municipal Assembly
224	Oda Government Hospital	276	Upper Denkyira West District Assmebly
225	Office Of The Administration Of Stool Lands	277	Upper Manya Krobo District Assembly
226	Office Of The Head Of The Local Government Services	278	Upper West Akim District Assembly
227	Office Of The Regional Health Directorate Tamale	279	Volta Regional Coordinating Council
228	Offinso College Of Education	280	Wassa Akropong Government Hospital
229	Offinso Municipal Assembly	281	Wassa Amenfi Central District Assembly
230	Old Tafo Municipal Assembly	282	Wassa East District Assembly
231	Oti Regional Co-Ordinating Council	283	Water Resources Commission
232	Pharmacy Council	284	Weija-Gbawe Municipal Hospital
233	Presby Women College Of Education- Aburi	285	Wenchi Municipal Assembly
234	Presbyterian College Of Education- Akropong	286	Wesley College Of Education
235	Pru East District Assembly	287	Western Regional Coordinating Council
236	Psychiatric Nurses Training College Ankaful	288	Winneba Municipal Hospital
237	Public Health Nurses' School	200	
238	Public Procurement Authority		
239	Public Utilities Regulatory Commission		
240	Quality Control Company Limited		
241	Regional Health Directorate Ghana Health Service		
242	Registrar General Department		
243	Right To Information Commission		
244	Saltpond Municipal Hospital		
245	School Of Dispensing Optics		
246	Sda Nursing And Midwifery Training College-Agona		
240	Asamang		
247	Securities And Exchange Commission		
248	Sekyere Afram Plains District Assembly		
249	Sekyere East District Assembly		
250	Sekyere Kumawu District Assembly		
250	Shai-Osudoku District Hospital		
251	Sic Life Company Limited		
252	Social Security And National Insurance Trust		
255	South Dayi District Assembly		
254	St. Patrick's Nursing And Midwifery Training School		
255	Suame Municipal Assembly		
250	Suhum Government Hospital		
258	Suhum Municipal Assembly		
259	Suntreso Government Hospital		
259	Swedru Municipal Hospital		
260	Takoradi Technical University		
261	Tdc Development Company Limited		
262	Tema General Hospital		
263	Tema Polyclinic		
264			
265	Trauma And Specialist Hospital		
265	Twifo/ Ati Morkwa District Hospital		
101			

267 University Of Education Winneba

EDITORIAL

As 2022 draws to a close, I want to thank and offer my holiday wishes and reflections on what we have done together over this year. The Editorial Committee celebrates its fifteen years anniversary. Cheers to fifteen years! The committee wrote and published four editions this year. Firstly, I would like to thank the Editorial Committee of PPA for the writing and publishing 4 editions of the bi-monthly eBulletin. Thank you for your hard work. I would also like to use this opportunity to thank our contributors for researching and writing feature articles for our editions. I hope that this relationship continues. Last but not the least, thank you to all our readers. Thank you for downloading and reading each edition and sending in your feedback. Thanks for your patronage. I wish you all a Merry Christmas. May this Christmas be full of celebrations and good times for you all. Enjoy the season.

Thomas Bondzii - Chairperson



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PROCUREMENT PLAN: IMPORTANCE OF PLANNING, CHALLENGES AND SOLUTIONS



Working with you has been a great honour and we remain committed in partnering with you to serve both industry and public interest.

I wish everyone a happy, harmonious, and safe holiday season - may this season be full of love and joy with families and friends. Let us look forward to a positive 2023.

Merry Christmas and Happy New Year.

FRANK MANTE CEO OF PPA

Starts from Pg. 2

MAJOR NEWS HEADLINE - 2022

Review Procurement Act to curb corruption — Panaellists

BY CLAUDE NYARKO ADAMS

ANELLISTS at a forum on public procuments have called for a review of the public procuments Acr procuments Acr procuments and procuments an

They included Dr Eric Oduno-Osie, Director General, Internal Audit Agenezy, Kolina Ata-Beda, Procurement Espert; Collins Agyernang Sarpong, President of Gluana Inervitine of Procurement and Sopply; Stella Aku Addo, Country Manager, Chatterod Imritiute of Procurement and Sopply; Manasesh Amer Awoni, Editor-in-Onief, The Fourth Estate and Ene Victor Appiah, Compliance Monitoring and Evaluation, Public Procurement Authority (PPA).

The forum, organised in Accra yesterday, was to discuss a report developed by Imani Ghana and the Africa Centre for Energy Policy (ACRP) titled "Is the Public Procurement system horting or

saving the public purse." Dr Osae argued that the Act had made public processment more expensive than it should be due to numerous structures in the procurement process, including tradler committee and central resemutive.

He explained that the structures only resulted in prolonging a procumment cycle which gave rise to corrupt practices.

He said a holistic and systemic review of the Act was necessary because the current provision did not give the country value for morsey.

"Endiatement mechanisms are lacking and there exist very espensive structures in procurement processes. Who pays the allowances of all the monthers of the various communee? Why should it take there months to complete a procurement cycle?" Dr Osse sated.

He faulted procuriment oversight agencies for not acting enough to tackle corruption, and charged them to intensify enforcement.

He advocated the detachment of the Atturney General Office from the Ministry of Justice to ensure that prosecution and nanctions for persons involved in procumment fraid was not

Ms Addo said a review of the Act should be people-control to address insites on ethics, which was critical in protecting the cours try's resources.

Where necessary, she noted that, sanctions must be applied to the latter to deter other practitioners from perpenaring other estimital offences. In the meantime,

to the meanume, the raid twas essential that the operations of all professional bodies, currently operating in silos, be harmonized to enable the development of a code of ethics to regularise public procurrent. Ms Addo decrired

delays in payment to suppliers, saying it was one of the factors which bred corruption and orged the PPA to lead in ensuring standards were enforced. Another punof member, Mr Surpong questioned why single source was the most dominant protocs for processment in the public succos, despire it becoming a conduit for correspond.

He reiterated the need for a legislation to guide precumment practice and advised practitioners to remain professional in their dealings.

Expressing concern about the failure of the PPA to conduct due diligence on some government contract, Me Avenni vaid that such situations questionted the existence of the Authority.

Despite concerns about single source, he said scrapping it was not the ideal solution and called for effective regulation to make it efficient.

He advocated a review of the processes leading to the constitution of the PPA heard to deal with political interference in their work.

Mr Ara-Bedu reiterand the meet for a legislation to regulate posed that members of the PPA Board should be persons trained, and experienced in the area or procurement to fight infractions that mostly result in correspond.

that mostly result is corruption. On his pare, Mr Appiah said the PPA was correctly working or dealing with challenges identified in procurement in the public sectors, adding that an engagement with all professional bodies was underway towards corrifying all practitioners.



-Features

GHANAIAN TIMES, THURSDAY 21ST APRIL, 2022

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GLANALAN TIM

MONDAY, NOVEMBER 14, 2022

GHANEPS, its ramifications, challenges and successes

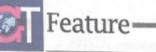
SAMUEL KOBINA ASANTE

UBLIC Procure is at the middle of the way public mois spens, budget is translated into services in large past righ the working of the public currences system. he construction of schools, lges and roads, drilling of b, conservation of arable land, tories, silos for storage of grains, on of buildings for workis well as the acquisition of licine and text books, laboratory ipment, laptops and computers furniture occurred in most

nerrice through the nation's die options. hereitors, the ability for political ten to more their prositions of wome and occial improvement of political to how well public woment functions, able procurations process to do Ghana e-procurement xx-



MAJOR NEWS HEADLINE - 2022



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FRIDAY, FEBRUARY 11, 2022



document, evaluating meetings well as publication of tenders will be reduced in due course. GHANEPS had been integrated

with several other government system for efficient work flow it is connected to the system of the Registrar General's Department which help to retrieve the details of all acrvice riders

providers. Ghana Integrated Financial Management Information System (GIFMIS) to pass on information for cary and swift entries that are for cary and want entries that are on GIPMLS. The refore territies weree taken through robout process which consists of three tages including no-bounding training and Post Go-Live Support (PGLS). GHANEDS is launched four years

ago making Ghana the first countr in the West African Sub Region to establish an Electronic Procorement System for the Public Sector. It eves online services for procurement activities and gives wider participation of service providers leading to increase in competition.

Information made available online by the electronic procurement processes enable interested parties such as civil societies, suppliers and contractors among others to instantly aczess information associated each tender an award process. Govern-

ment is developing a well-cut serangy to discounge through procurement. In Ghana, about 65 per cent of

state revenue goes into procurement which means that a large chunk of the country revenue goes into pro-curement malking it veritable areas

The role of paperless procurement system

BY SAMUEL KOBINA ASANTE

S his inaugural address, the Vice President Dr Maha-modu Bawumia stated that, Ghana will go paperless. Based on this assumption, the passport office, the Registrat General and Controller

countant general's department and Public Procurement Authority and me of our medical facilities are going paperless It is upon this idea, that the PPA

has introduced Supplier's registra-tion which will bring all suppliers, contractory, and consultants together on a common platform to register all their work with a common objective

of second government contracts. Prior to that, suppliers, consultants and contractors have to pay for their services rendered during the procure-ment process. The supplier database consists of the data of the supplier, rupsultants and contractors. The supplier databases then also have to divide into limited liability and interprise to distinguish them from ambiguity.

A private commany, where owners

interest on it, owners may earn profit or run at a loss. Suppliers, consultants and contractors who do their documentation well will always win contracts and those do haphanardly documentations will always blame the authorities. The suppliars, consultants and The suppliers, constitutions and contractors will have to pay only one regireration for at the Public Procurement Authority The supplier database briegs it into fold, even and reassparent

promument process. There is maniparency, accountability and value for money in this process. Any supplier, consultant and or that have bid can avoid nondiscriminatory of procurement of goods, services and works It would a situation where

copplier always with to the learnsent of all suppliers. It builds confidence in the procure ment systems. It builds suppliers confidence in the procuzement processes since it knows that the certificate at hand, they can also win contracts if he does all his documentation well.

On the other side of it, someli-

tion at the bank. To supplier identification number they will delay and out if sheer hainess they will not be able to access their sopplier identification member. This is technical; they don't have the number to ten-der in their certificate Documentary evidence may

ot also have their certificate, also paper documentation and pect procurement to issue so with certificate. Some espect also come with antagonistic posture when they have not received their certificate is co-fault of theirs when they did not get their certificate since the certificate also take a long time and also the selection and sorting of the certificate also.

talic a while. Also, the authority have therntelves to blame for giving their supplices, consultants ar contractors are giving them unrealistic timelines for their certificate to be ready

A time wasted in verifying document will then have their certificate expired due to the

in the year 2023 where available certificate at the head office waiting to be dispatched to suppliers, consultants and contractors. Also, suppliers, can contact PPA information Centre. The supplier, consultant and contractor should choose to attend any Tender Opening process. Also, the suppliers where the

chance also happens to be in Ku-masi to have his registration who insistently says we should send it to his base at Acera should say so. Not only after he has given the Kernasi will address be saying that send it to Acces.

In the end, the Vice President In the coa, the vice Printelen idea of paperfess country will be achieved and the use of paper for our daily will be thing of the past. The PPA says the introduction of the Ghana Electronic Procure-

ment system (GHANEPS) will ensure transpacency and uniformity in procedures for the procurement of goods, works and services and

GHANEPS provided an effective and efficient way of improv-

PPA organises GHANEP orientation for 40 officers in 5 regions

Authority (PPA) has organ ised one week training pro anime to orient participants for be smooth intelementation of the Ghana Secondary Cities Support Programme (GSCSP).

rogramme (GSLSP). The training was in part ith the Ministry of Local Government, Decentrali-sation and Rural Develpment with funding uppert from the World

It was arrended by over 40 procurement officers, more keepers, orgineers and plateser of the Regional Coore sating Councils (RCCs) Assemblies (MMDAS) in the five regions of the north, to op them on Ghara Electric Procur ment System (GHANEPS) in The Deputy Chief Enerative

Officer of the Public Procorenteri Authority (PPA), Kwame Prempeli addressing the participants said in 2019, the authority with support m the Woeld Bank th the Mirri re of Cr

He said the idea was aim at transforming Ghana's public procurement system from manual electronic. This according to him, the system also seeks to promote

ccanapian

and im

the government agencies. He added that the mining war also to ensure that the assemblies and regional coordinating counell got the needed knowledg the use of the GHANEPS (all prov ties at their

ng efficiency in proci

The Depury CEO said the training was also going a long way to help them set up their users on the system , develop tender documents, invite suppliers, tender opening, evaluation after opening and also finalising tender evalua-

on reports. He said this would also help them to manage contracts in

Mr Prempeh stated that Public Mr Prempen trained that Posse Procumment Authority officials would soon visit the organisations to assist the trained officers to ensure that they practice the knowl-edge they had acquired during the

training. He added that, the govern of Ghang consolidated annual proof Ghana consolidated annual pro-curement plan was available as well for individual procuring entities. Me Prempeh, however, called on entities to download excel file for

entities tu download exed file for offline viewing and fibring. The Deputy CEO also added that, plans were far advanced by ushding staining for procement officers across the country. Haja Rashidatu Hassan, Plan-ning Officer of the Yandi Munici-pal Assensbly said the training bal-were them such knowledge on

en them much knowledge on given there much income one of the the GHANIPS, adding that they would put to good one, the know edge that had acquired. She stated that the system would

duce too much paperwork and

GHANAIAN TIMES, WEDNESDAY 31ST AUGUST, 2022

Submit 2021 Procurement Plan Using PPA's Onlinc Procurement Planning System (http://planning.ppaghana.org/)



PHOTO STORY



PPA AT THE PUBLIC PROCUREMENT REFORMS FORUM ORGANIZED BY IMANI AND ACEP



CEO OF PPA LECTURES AT GIMPA





CAPACITY BUILDING TRAINING ORGANIZED BY PPA

Our Letters

• I went through the Public Procurement Authority (PPA) eBulletin and I was amazed to see the number of tenders published on their platform, I learnt a lot and also PPA is doing a great job, keep it up.

Daniel Mensah, Cape Coast

• E-bulleting is a good objective for dispersing procurement related information in Ghana.

Eunice Appiah, Kumasi

• Ghana Electronic Procurement System (GHANEPS) has led to the improvement of procurement procedures and has helped improved automate process etc...

Papa Kwame, Accra

• WOW! GHANEPS, over 150 training sessions has been provided to over 400 public officers and 2,400 management stuffs. Great Job.

Aisha Ibrahim, Kumasi

• Public Procurement Authority (PPA) should be given all the necessary support so they can achieve all their goals and objective, they are helping build procurement a lot in Ghana.

Nana Yaw, Accra.



Please submit your

Questions Suggestions Comment

Via our social Media Handles



Public Procurment Authority, Ghana

PPA_ghana

PHOTO STORY



GHANEPS TRAINING IN KUMASI



GHANEPS TRAINING IN KUMASI



CAPACITY BUILDING TRAINING ORGANIZED BY PPA



PHOTO STORY



CAPACITY BUILDING TRAININGS ORGANIZED BY PPA





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